

## CAPITAL IMPROVEMENTS

### FY 2003 CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) for FY 2003 represents a \$63.9 million investment of public funds in infrastructure and public facilities. The program is a decrease from the \$71.8 million in FY 2002. The project mix has changed from prior years to 69.9% of the funding being provided on the pay-as-you-go basis versus 60.1% in FY 2002. The major projects in this year's budget are Sunnyside improvements, Enterprise/Butler reconstruction, redevelopment/facilities, Airport

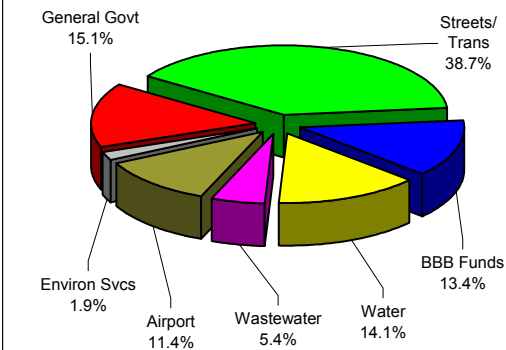
improvement, Rio De Flag project, and parks improvements. This year's capital improvement program is funded 19.5% through debt financing including the Water and Sewer Bond Program authorized by voters in November 1990 and the Parks and Recreation bond authorized by voters in March 1996. The grant funding of 10.6% is primarily for airport expansion, sports fields, beautification, and streets.

Expenditure totals may be shown as inflated or non-inflated costs depending on whether the scope of work or funding amount is the determining factor.

Funded projects in the five-year Capital Improvement Program fall into the following seven broad categories:

General Government	15.1%	\$ 9,619,997
Streets/Transportation	38.7%	24,752,053
BBB	13.4%	8,556,952
Water	14.1%	9,023,763
Wastewater	5.4%	3,430,162
Airport	11.4%	7,302,843
Environmental Services	1.9%	1,246,249
	<u>100.0%</u>	<u>\$ 63,932,019</u>

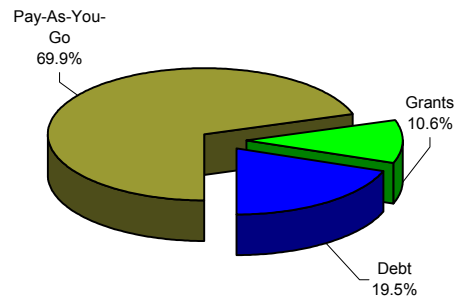
**PROGRAM CATEGORIES**



Sources of funding are categorized in three categories as shown below:

Debt	19.5%	\$ 12,477,404
Pay-As-You-Go	69.9%	44,695,952
Grants	10.6%	6,758,663
	<u>100.0%</u>	<u>\$ 63,932,019</u>

**SOURCES OF FUNDING**



SCHEDULE OF CAPITAL FISCAL YEAR 2002-2003

**GENERAL GOVERNMENT  
APPROPRIATIONS**

			CARRYFWD	BUDGET
DIV	PROJECT		FY 2002	FY 2003
1 11	CONST/BLDG IMPROVEMENTS-NEW BRANCH	\$	-	322,664
2 20	BUILDING #1 DEMOLITION		-	333,208
3 21	RAISE SUPPORT BEAM-STATION 2		-	20,000
4 22	STAFF ENTRY IMPROVEMENTS		34,500	34,500
5 24	USGS BLDG #6-CARRYOVER		136,590	136,590
6 26	LAND ACQUISITION - GUADALUPE PARK		200,000	200,000
7 29	ASBESTOS ABATEMENT		-	85,000
8 29	ACM FACILITIES TESTING AND SURVEYS		-	45,000
9 29	ENVIRON SOILS REMEDIATION-CARRYOVER		115,023	115,023
10 29	UNDERGRND STORAGE TANKS-CARRYOVER		50,000	50,000
11 29	REMODEL CD SERVICE COUNTER		-	26,243
12 30	REMODEL BATHROOMS-THERAPEUTICS		-	6,000
13 30	ROOF-FLAG REC CENTER		-	32,000
14 30	ENLARGE WEIGHT ROOM-FLAG RECR CNTR		-	48,000
15 30	ADA RESTROOMS-FLAG RECR CNTR-CARRYOVER		41,477	41,477
16 30	ADA RESTROOMS-ADULT CENTER-CARRYOVER		122,881	122,881
17 30	ADA RESTROOMS-COGDILL-CARRYOVER		80,853	80,853
18 30	ADA RESTROOMS-ACTIVITY CENTER-CARRYOVER		67,596	67,596
19 30	LOCKER ROOM SHOWER TILE - FHS POOL		9,060	9,060
20 34	GENERAL DRAINAGE-CARRYOVER		2,711	153,914
21 34	RIO DE FLAG FLOOD CONTROL-CARRYOVER		2,318,656	4,273,042
22 34	THORPE RD IMPROVEMENTS		-	18,116
23 65	REMODEL OF COURTHOUSE		26,830	26,830
24 66	KNOLES PROPERTY PAYMENT-CARRYOVER		500,000	500,000
25 66	BANK ONE REMODEL-CARRYOVER		250,000	250,000
26 66	ADA IMPROVEMENTS -CARRYOVER		350,000	350,000
27 66	DOWNTOWN IMPROVEMENTS-CARRYOVER		1,487,000	1,487,000
28 67	ACQUISITION OF OPEN SPACES-CARRYOVER		485,000	785,000
TOTAL GENERAL PROJECTS			<u>\$ 6,278,177</u>	<u>9,619,997</u>

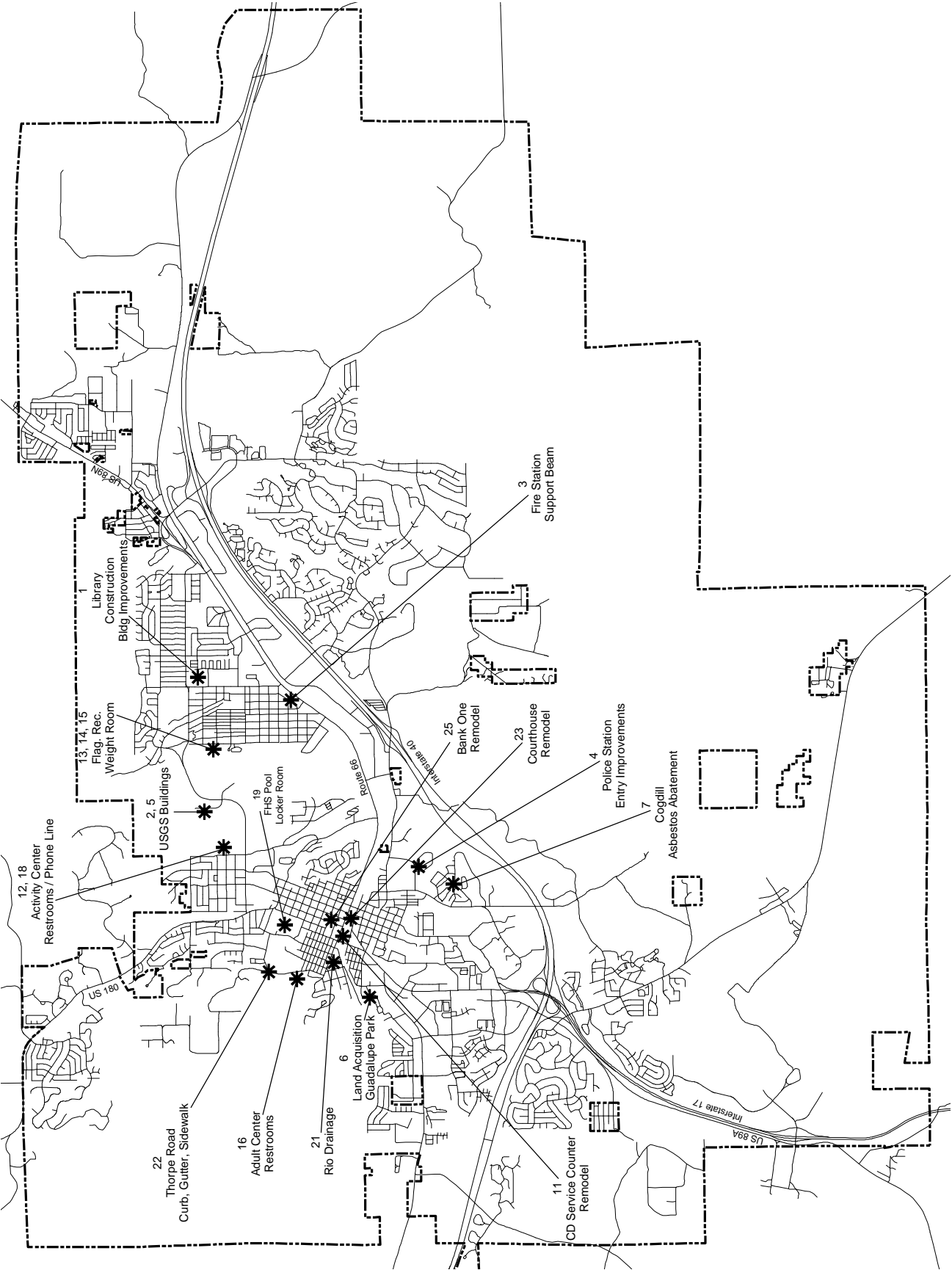
SOURCES OF FUNDING

			GENERAL	OTHER	TOTAL
DIV	PROJECT		FUND		
1 11	CONST/BLDG IMPROVEMENTS-NEW BRANCH	\$	-	322,664	322,664
2 20	BUILDING #1 DEMOLITION		-	333,208	333,208
3 21	RAISE SUPPORT BEAM-STATION 2		20,000	-	20,000
4 22	STAFF ENTRY IMPROVEMENTS		34,500	-	34,500
5 24	USGS BLDG #6-CARRYOVER		-	136,590	136,590
6 26	LAND ACQUISITION - GUADALUPE PARK		200,000	-	200,000
7 29	ASBESTOS ABATEMENT		85,000	-	85,000
8 29	ACM FACILITIES TESTING AND SURVEYS		45,000	-	45,000
9 29	ENVIRON SOILS REMEDIATION-CARRYOVER		115,023	-	115,023
10 29	UNDERGRND STORAGE TANKS-CARRYOVER		50,000	-	50,000
11 29	REMODEL CD SERVICE COUNTER		26,243	-	26,243
12 30	REMODEL BATHROOMS-THERAPEUTICS		6,000	-	6,000
13 30	ROOF-FLAG REC CENTER		32,000	-	32,000
14 30	ENLARGE WEIGHT ROOM-FLAG RECR CNTR		48,000	-	48,000
15 30	ADA RESTROOMS-FLAG RECR CNTR-CARRYOVER		41,477	-	41,477
16 30	ADA RESTROOMS-ADULT CENTER-CARRYOVER		122,881	-	122,881
17 30	ADA RESTROOMS-COGDILL-CARRYOVER		80,853	-	80,853
18 30	ADA RESTROOMS-ACTIVITY CENTER-CARRYOVER		67,596	-	67,596
19 30	LOCKER ROOM SHOWER TILE - FHS POOL		9,060	-	9,060
20 34	GENERAL DRAINAGE-CARRYOVER		-	153,914	153,914
21 34	RIO DE FLAG FLOOD CONTROL-CARRYOVER		4,273,042	-	4,273,042
22 34	THORPE RD IMPROVEMENTS		-	18,116	18,116
23 65	REMODEL OF COURTHOUSE		26,830	-	26,830
24 66	KNOLES PROPERTY PAYMENT-CARRYOVER		500,000	-	500,000
25 66	BANK ONE REMODEL-CARRYOVER		250,000	-	250,000
26 66	ADA IMPROVEMENTS -CARRYOVER		350,000	-	350,000
27 66	DOWNTOWN IMPROVEMENTS-CARRYOVER		1,487,000	-	1,487,000
28 67	ACQUISITION OF OPEN SPACES-CARRYOVER		-	785,000	785,000
TOTAL GENERAL SOURCES OF FUNDING			<u>\$ 7,870,505</u>	<u>1,749,492</u>	<u>9,619,997</u>

GENERAL GOVERNMENT PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
FY 2002-2003

The City of Flagstaff  
August 2002

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not to scale



SCHEDULE OF CAPITAL FISCAL YEAR 2002-2003

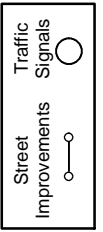
**STREETS/TRANSPORTATION  
APPROPRIATIONS**

DIV		PROJECT	CARRYFWD FY 2002	BUDGET FY 2003
1	33	RESERVE FOR IMPROVEMENTS-CARRYOVER	\$ 23,112	51,210
2	33	SIDEWALK REPLACEMENT PROGRAM	-	15,000
3	33	ANNUAL STREET MNTC PROGRAM-CARRYOVER	35,855	2,133,954
4	33	BUTLER/ENTERPRISE RECONSTR-CARRYOVER	3,118,068	3,873,282
5	33	SUNNYSIDE STREET IMPROVEMENTS-CARRYOVER	508,906	761,836
6	33	KILTIE LANE-CARRYOVER	200,000	200,000
7	33	TRAFFIC SIGNAL MODIFICATIONS-CARRYOVER	20,125	20,125
8	33	SOUTHSIDE TRAFFIC CIRCULATION-CARRYOVER	323,357	323,357
9	33	ANNUAL ADA COMPLIANCE	-	116,361
10	33	TRAFFIC DIVERTER ON O'LEARY	33,570	33,570
11	35	FOURTH ST RAIL CROSSING-CARRYOVER	1,476,089	9,692,752
12	92	LOCKETT RD/THOMAS DR INTERSECTION	-	264,422
13	92	SOLIERE AVE EXT TO FOURTH ST	-	1,101,278
14	92	COUNTRY CLUB DR WIDENING	-	1,253,238
15	92	DODGE AVE IMPROVEMENTS	-	1,787,984
16	92	TRANSPORTATION PLANNING AND PROGRAMMING	-	625,683
17	92	MISC SAFE TO SCHOOL PROJECTS	-	482,401
18	92	EMPIRE ROAD EXTENTION	-	500,000
19	92	LOOP ROAD	-	1,230,600
20	92	BIRCH AVENUE CURB AND GUTTER	-	285,000
TOTAL STREETS/TRANSPORTATION PROJECTS			<u>\$ 5,739,082</u>	<u>24,752,053</u>

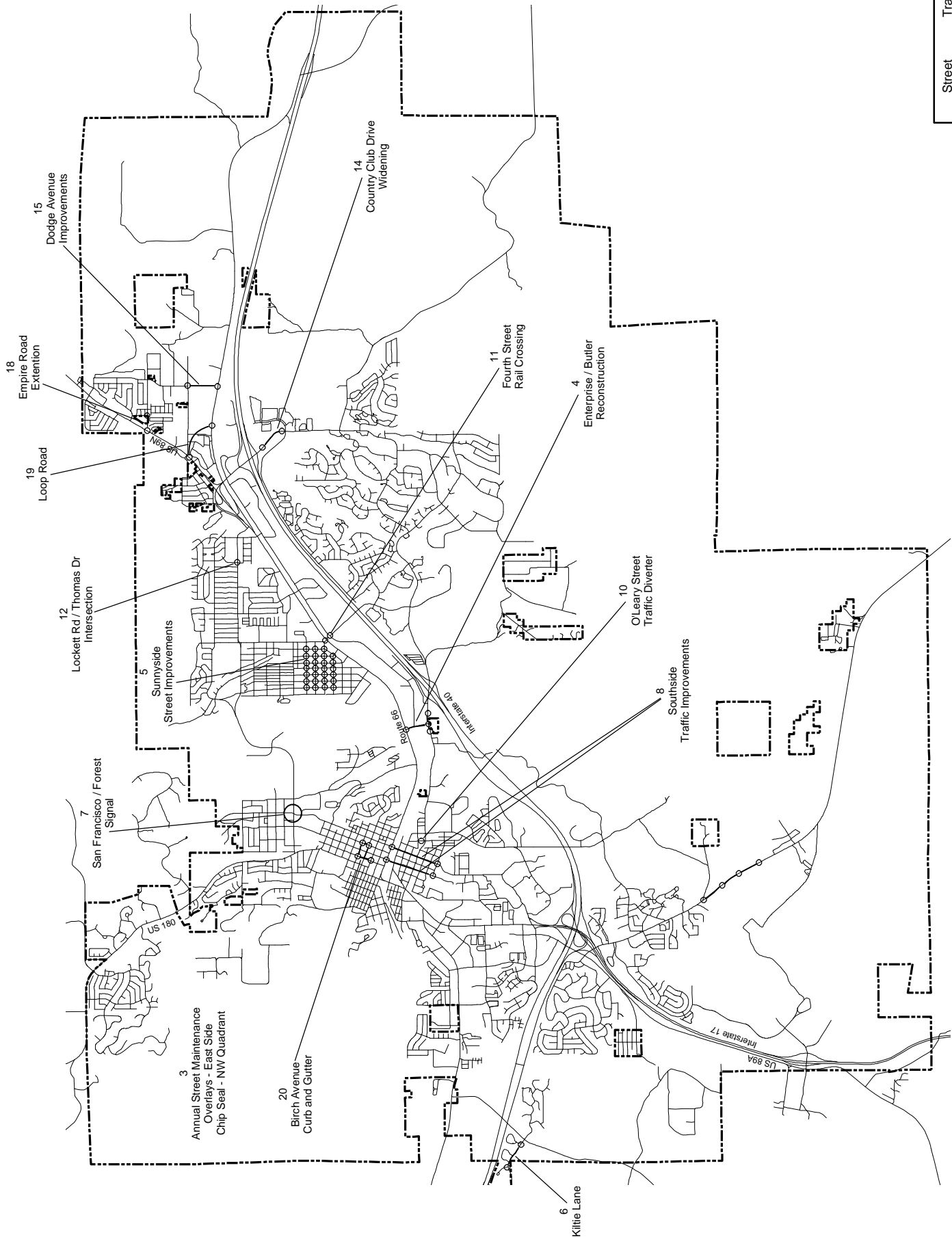
SOURCES OF FUNDING

DIV		PROJECT	HURF	TRANSPORTATION	GRANTS	OTHER	TOTAL
1	33	RESERVE FOR IMPROVEMENTS-CARRYOVER	\$ 51,210	-	-	-	51,210
2	33	SIDEWALK REPLACEMENT PROGRAM	15,000	-	-	-	15,000
3	33	ANNUAL STREET MNTC PROGRAM-CARRYOVER	2,133,954	-	-	-	2,133,954
4	33	BUTLER/ENTERPRISE RECONSTR-CARRYOVER	3,873,282	-	-	-	3,873,282
5	33	SUNNYSIDE STREET IMPROVEMENTS-CARRYOVER	761,836	-	-	-	761,836
6	33	KILTIE LANE-CARRYOVER	200,000	-	-	-	200,000
7	33	TRAFFIC SIGNAL MODIFICATIONS-CARRYOVER	20,125	-	-	-	20,125
8	33	SOUTHSIDE TRAFFIC CIRCULATION-CARRYOVER	323,357	-	-	-	323,357
9	33	ANNUAL ADA COMPLIANCE	116,361	-	-	-	116,361
10	33	TRAFFIC DIVERTER ON O'LEARY	33,570	-	-	-	33,570
11	35	FOURTH ST RAIL CROSSING-CARRYOVER	-	2,692,752	-	7,000,000	9,692,752
12	92	LOCKETT RD/THOMAS DR INTERSECTION	-	264,422	-	-	264,422
13	92	SOLIERE AVE EXT TO FOURTH ST	-	1,101,278	-	-	1,101,278
14	92	COUNTRY CLUB DR WIDENING	-	1,253,238	-	-	1,253,238
15	92	DODGE AVE IMPROVEMENTS	-	787,984	500,000	500,000	1,787,984
16	92	TRANSPORTATION PLANNING AND PROGRAMMING	-	625,683	-	-	625,683
17	92	MISC SAFE TO SCHOOL PROJECTS	-	482,401	-	-	482,401
18	92	EMPIRE ROAD EXTENTION	-	500,000	-	-	500,000
19	92	LOOP ROAD	1,000,000	230,600	-	-	1,230,600
20	92	BIRCH AVENUE CURB AND GUTTER	-	285,000	-	-	285,000
TOTAL STREETS/TRANS. SOURCES OF FUNDING			<u>\$ 8,528,695</u>	<u>8,223,358</u>	<u>500,000</u>	<u>7,500,000</u>	<u>24,752,053</u>

STREET / TRANSPORTATION  
CAPITAL IMPROVEMENT PROGRAM  
FY 2002-2003



The City of Flagstaff  
August 2002



SCHEDULE OF CAPITAL FISCAL YEAR 2002-2003

BBB

APPROPRIATIONS

	DIV	PROJECT	CARRYFWD	BUDGET
			FY 2002	FY 2003
1	74	RT 66 ENTERPRISE TO ARROWHEAD	\$ -	225,000
2	74	US 89-RAILHEAD TO SNOWFLAKE-CARRYOVER	75,000	80,690
3	74	REDEVELOPMENT OPPORTUNITY FUND	-	50,000
4	74	FREEWAY T1 AND CORRIDOR IMPR	-	215,000
5	74	US 89/66-FANNING TO MALL	-	70,000
6	74	SPECIAL PROJECTS-CARRYOVER	17,049	25,000
7	74	RIO DE FLAG CORRIDOR-DOWNTOWN	-	50,000
8	74	OPEN SPACE IMPROVEMENTS-CARRYOVER	30,000	30,000
9	74	RT 66 - ELDEN TO S.F.	10,000	10,000
10	74	SIGN BUY OUT	6,285	6,285
11	74	RT 66 LANDSCAPE - VERDE TO SWITZER	20,000	20,000
12	75	RIGHT OF WAY ACQUISITION-CARRYOVER	25,000	100,000
13	75	CRESCENT TO CHESHIRE TRAIL LINK	-	275,000
14	75	BOW & ARROW WASH TRAIL-PHASE I-CARRYOVER	102,148	260,000
15	75	US 180 MULTI-USE PATH-CARRYOVER	99,896	300,000
16	75	TUNNEL SPRINGS TRAIL-CARRYOVER	99,850	130,150
17	75	LAKE MARY ROAD-BEULAH TO PT	-	250,000
18	75	LONE TREE-CCC TO PINE KNOLL	-	250,000
19	75	RIO DOWNTOWN	-	50,000
20	75	WEST VILLAGE TO WALNUT	-	50,000
21	75	WALNUT TO RIO	-	50,000
22	75	FOXGLENN PHASE I &II-CARRYOVER	24,841	50,000
23	75	HOSPITAL LINK	-	125,000
24	75	FISHER POINT LINK	30,000	30,000
25	84	MILLIGAN HOUSE REPAIRS	10,000	10,000
26	85	BLDG IMPROVEMENTS-VISITOR CNTR-CARRYOVER	170,000	200,000
27	91	THORPE PARK IMPROVEMENTS-CARRYOVER	100,000	110,944
28	91	FOXGLENN PARK IMPROVEMENTS-CARRYOVER	1,503,526	1,804,899
29	91	MCMILLAN MESA PARK IMPROVEMENTS-CARRYOVER	150,171	164,566
30	91	CHRISTENSEN SCHOOL FIELD IMPR-CARRYOVER	-	443,196
31	91	THOMAS SCHOOL FIELD IMPR-CARRYOVER	178,758	396,222
32	91	LAND ACQUISITION/EXPANSION-CONTINENTAL-CARRYOVER	1,100,000	900,000
33	91	LAND ACQUISITION/EXPANSION-CHESHIRE	-	800,000
34	91	LAND ACQUISITION-LAKE MARY	-	1,025,000
		TOTAL BBB PROJECTS	\$ 3,752,524	8,556,952

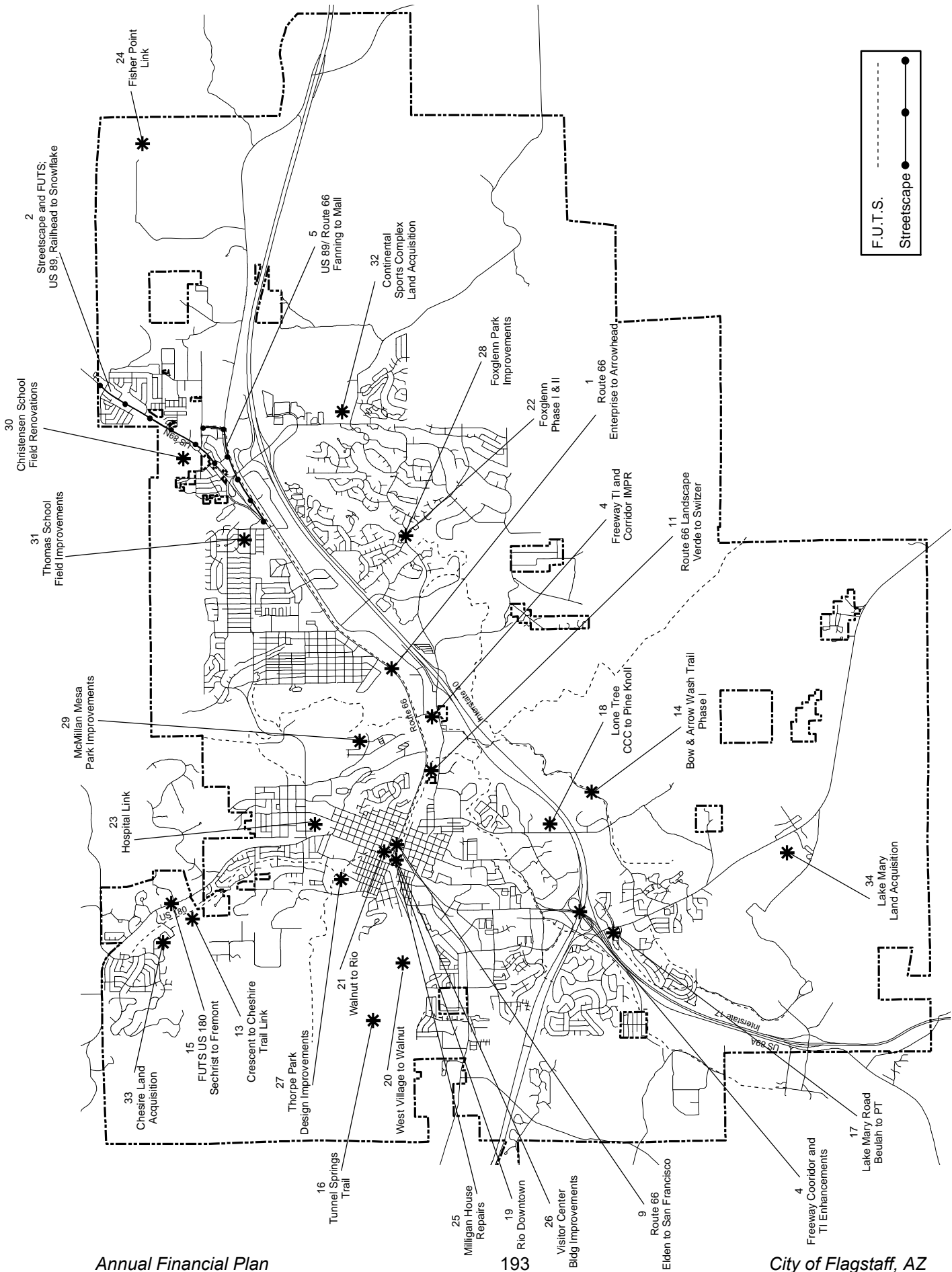
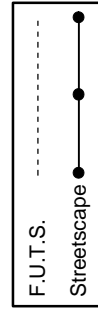
SOURCES OF FUNDING

	DIV	PROJECT	BBB	TRANSPORTATION	BONDS	GRANT	TOTAL
1	74	RT 66 ENTERPRISE TO ARROWHEAD	\$ 225,000	-	-	-	225,000
2	74	US 89-RAILHEAD TO SNOWFLAKE-CARRYOVER	80,690	-	-	-	80,690
3	74	REDEVELOPMENT OPPORTUNITY FUND	50,000	-	-	-	50,000
4	74	FREEWAY T1 AND CORRIDOR IMPR	215,000	-	-	-	215,000
5	74	US 89/66-FANNING TO MALL	70,000	-	-	-	70,000
6	74	SPECIAL PROJECTS-CARRYOVER	25,000	-	-	-	25,000
7	74	RIO DE FLAG CORRIDOR-DOWNTOWN	50,000	-	-	-	50,000
8	74	OPEN SPACE IMPROVEMENTS-CARRYOVER	30,000	-	-	-	30,000
9	74	RT 66 - ELDEN TO S.F.	10,000	-	-	-	10,000
10	74	SIGN BUY OUT	6,285	-	-	-	6,285
11	74	RT 66 LANDSCAPE - VERDE TO SWITZER	20,000	-	-	-	20,000
12	75	RIGHT OF WAY ACQUISITION-CARRYOVER	81,620	-	-	18,380	100,000
13	75	CRESCENT TO CHESHIRE TRAIL LINK	245,000	-	-	30,000	275,000
14	75	BOW & ARROW WASH TRAIL-PHASE I-CARRYOVER	210,000	-	-	50,000	260,000
15	75	US 180 MULTI-USE PATH-CARRYOVER	155,000	145,000	-	-	300,000
16	75	TUNNEL SPRINGS TRAIL-CARRYOVER	80,150	-	-	50,000	130,150
17	75	LAKE MARY ROAD-BEULAH TO PT	-	250,000	-	-	250,000
18	75	LONE TREE-CCC TO PINE KNOLL	-	250,000	-	-	250,000
19	75	RIO DOWNTOWN	-	50,000	-	-	50,000
20	75	WEST VILLAGE TO WALNUT	50,000	-	-	-	50,000
21	75	WALNUT TO RIO	-	50,000	-	-	50,000
22	75	FOXGLENN PHASE I &II-CARRYOVER	50,000	-	-	-	50,000
23	75	HOSPITAL LINK	125,000	-	-	-	125,000
24	75	FISHER POINT LINK	30,000	-	-	-	30,000
25	84	MILLIGAN HOUSE REPAIRS	10,000	-	-	-	10,000
26	85	BLDG IMPROVEMENTS-VISITOR CNTR-CARRYOVER	200,000	-	-	-	200,000
27	91	THORPE PARK IMPROVEMENTS-CARRYOVER	110,944	-	-	-	110,944
28	91	FOXGLENN PARK IMPROVEMENTS-CARRYOVER	427,703	-	1,277,751	99,445	1,804,899
29	91	MCMILLAN MESA PARK IMPROVEMENTS-CARRYOVER	164,566	-	-	-	164,566
30	91	CHRISTENSEN SCHOOL FIELD IMPR-CARRYOVER	443,196	-	-	-	443,196
31	91	THOMAS SCHOOL FIELD IMPR-CARRYOVER	396,222	-	-	-	396,222
32	91	LAND ACQUISITION/EXPANSION-CONTINENTAL-CARRYOVER	369,653	-	-	530,347	900,000
33	91	LAND ACQUISITION/EXPANSION-CHESHIRE	800,000	-	-	-	800,000
34	91	LAND ACQUISITION-LAKE MARY	1,025,000	-	-	-	1,025,000
		TOTAL BBB SOURCES OF FUNDING	\$ 5,756,029	745,000	1,277,751	778,172	8,556,952

BBB FUNDED PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
FY 2002-2003

The City of Flagstaff  
August 2002

not to scale



SCHEDULE OF CAPITAL FISCAL YEAR 2002-2003

**WATER**  
APPROPRIATIONS

		CARRYFWD	BUDGET
DIV	PROJECT	FY 2002	FY 2003
1 47	FLOORING INSTALL	\$ -	6,500
2 47	DAM IMPROVEMENTS-UPPER LAKE MARY	-	20,000
3 47	WELL MAINTENANCE AGREEMENT-LMWTP	-	150,000
4 47	LAND ACQUISITION FUND	-	20,000
5 47	WELL MAINTENANCE AGREEMENT-WDY MTN	-	250,000
6 47	INNER BASIN PIPE	-	95,700
7 47	ROOF MODIFICATIONS - CARRYOVER	20,000	20,000
8 51	AMBERWOOD BOOSTER STATION-CARRYOVER	51,719	55,849
9 51	WATER LOADOUT STATION-CARRYOVER	100,000	100,000
10 51	AGASSIZ/DUPONT/VERDE WL	-	297,600
11 51	COCONINO AVE. WATERLINE	-	144,649
12 51	SUNNYSIDE PHASE 2-CARRYOVER	1,667,971	1,669,620
13 51	SUNNYSIDE PHASE 3	-	73,059
14 51	RADIO METER INSTALL	-	166,000
15 51	HUMPHREYS WATERLINE	-	271,532
16 51	ISABEL RECLAIM EXTENTION	-	40,000
17 51	RESERVE FOR IMPROVEMENTS	-	114,883
18 51	LUCKY LANE W/L EXTENSION - CARRYOVER	103,898	146,500
19 52	LMWTP FILTER MODIFICATIONS-CARRYOVER	873,598	4,109,000
20 52	WATER SYSTEM OPTIMIZATION-CARRYOVER	206,000	206,000
21 52	VULNERABILITY STUDY	-	50,000
22 52	TOWN WELL NO.3	-	516,871
23 52	TOWN WELL NO.4	-	500,000
TOTAL WATER PROJECTS		<u>\$ 3,023,186</u>	<u>9,023,763</u>

SOURCES OF FUNDING

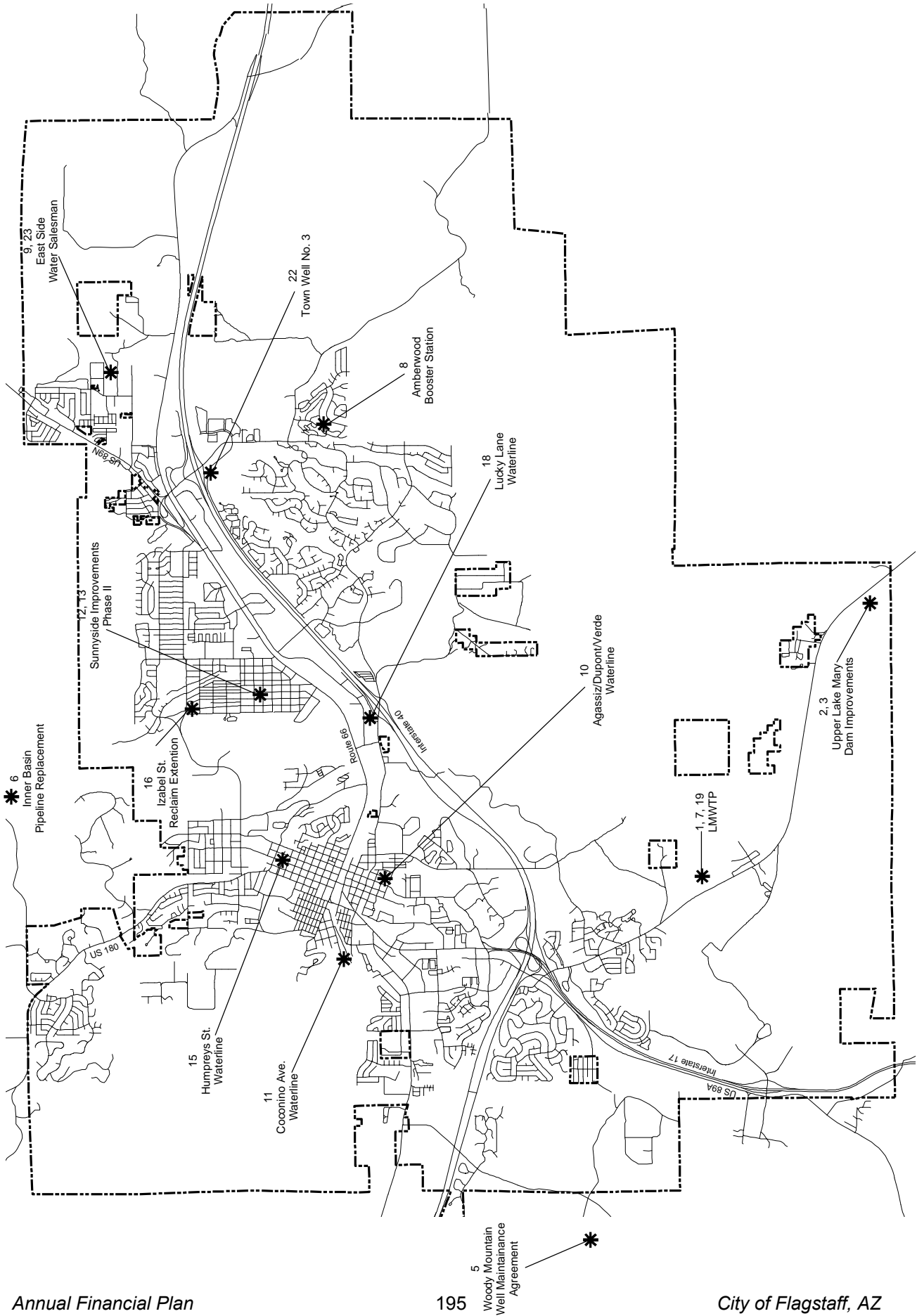
		OPERATING	BONDS	TOTAL
DIV	PROJECT			
1 47	FLOORING INSTALL	\$ 6,500	-	6,500
2 47	DAM IMPROVEMENTS-UPPER LAKE MARY	20,000	-	20,000
3 47	WELL MAINTENANCE AGREEMENT-LMWTP	150,000	-	150,000
4 47	LAND ACQUISITION FUND	20,000	-	20,000
5 47	WELL MAINTENANCE AGREEMENT-WDY MTN	250,000	-	250,000
6 47	INNER BASIN PIPE	95,700	-	95,700
7 47	ROOF MODIFICATIONS	20,000	-	20,000
8 51	AMBERWOOD BOOSTER STATION-CARRYOVER	55,849	-	55,849
9 51	WATER LOADOUT STATION-CARRYOVER	100,000	-	100,000
10 51	AGASSIZ/DUPONT/VERDE WL	297,600	-	297,600
11 51	COCONINO AVE. WATERLINE	144,649	-	144,649
12 51	SUNNYSIDE PHASE 2-CARRYOVER	1,669,620	-	1,669,620
13 51	SUNNYSIDE PHASE 3	73,059	-	73,059
14 51	RADIO METER INSTALL	166,000	-	166,000
15 51	HUMPHREYS WATERLINE	271,532	-	271,532
16 51	ISABEL RECLAIM EXTENTION	40,000	-	40,000
17 51	RESERVE FOR IMPROVEMENTS	114,883	-	114,883
18 51	LUCKY LANE W/L EXTENSION	146,500	-	146,500
19 52	LMWTP FILTER MODIFICATIONS-CARRYOVER	-	4,109,000	4,109,000
20 52	WATER SYSTEM OPTIMIZATION-CARRYOVER	206,000	-	206,000
21 52	VULNERABILITY STUDY	50,000	-	50,000
22 52	TOWN WELL NO.3	516,871	-	516,871
23 52	TOWN WELL NO.4	409,347	90,653	500,000
TOTAL WATER SOURCES OF FUNDING		<u>\$ 4,414,763</u>	<u>4,199,653</u>	<u>9,023,763</u>



WATER SYSTEM PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
FY 2002-2003

The City of Flagstaff  
August 2002

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not to scale



SCHEDULE OF CAPITAL FISCAL YEAR 2002-2003

**WASTEWATER**  
APPROPRIATIONS

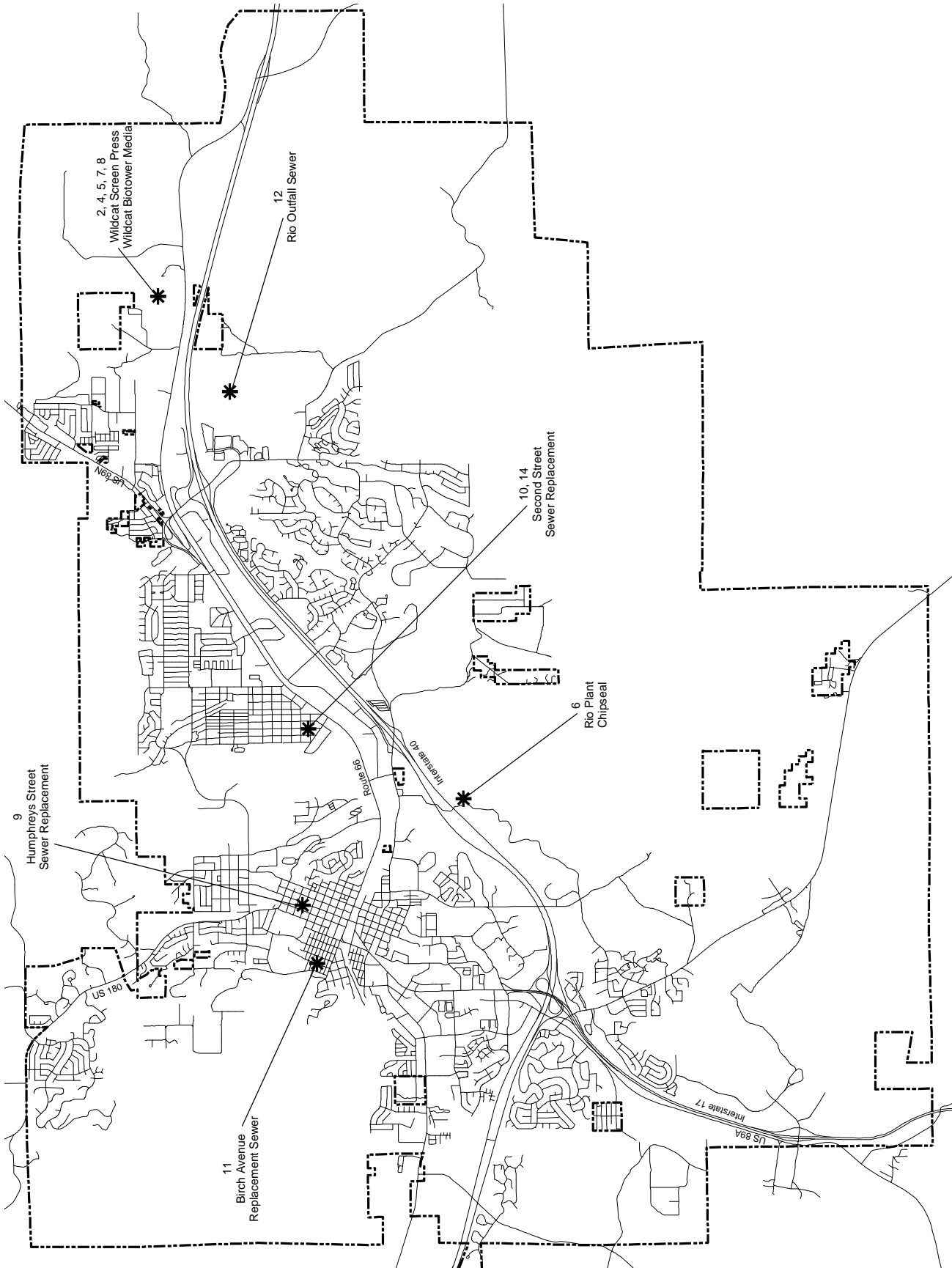
			CARRYFWD	BUDGET
DIV	PROJECT		FY 2002	FY 2003
1 57	RESERVE FOR ENGINEERING SVCS	\$	-	30,000
2 57	BIO TOWER MEDIA REPL		1,100,000	1,100,000
3 57	WASTEWATER SYSTEM OPT-CARRYOVER		238,535	300,000
4 57	WILDCAT SEPTAGE PIPE REPLACEMENT		-	36,000
5 57	WILDCAT SEPS PUMP		-	64,169
6 57	RIO PLANT CHIPSEAL		-	33,360
7 57	WILDCAT SCREW PRESS-CARRYOVER		44,367	44,367
8 57	UPGRADE/RECLAIM EXTENTION-WILDCAT		-	150,000
9 58	HUMPHREYS SEWER REPLACEMENT		-	267,024
10 58	ARROWHEAD/MOUNTAINVIEW SEWER REPL		-	105,547
11 58	BIRCH AVE SEWER REPLACEMENT - CARRYOVER		417,000	677,494
12 58	RIO DE FLAG SEWER INTERCEPTER		-	229,246
13 58	RESERVE FOR IMPROVEMENTS-CARRYOVER		31,955	81,955
14 58	SECOND ST SEWER REPLACEMENT - CARRYOVER		311,000	311,000
	TOTAL WASTEWATER PROJECTS		<u>\$ 2,142,857</u>	<u>3,430,162</u>

SOURCES OF FUNDING

			OPERATING
DIV	PROJECT		
1 57	RESERVE FOR ENGINEERING SVCS	\$	30,000
2 57	BIO TOWER MEDIA REPL-CARRYOVER		1,100,000
3 57	WASTEWATER SYSTEM OPT-CARRYOVER		300,000
4 57	WILDCAT SEPTAGE PIPE REPLACEMENT		36,000
5 57	WILDCAT SEPS PUMP		64,169
6 57	RIO PLANT CHIPSEAL		33,360
7 57	WILDCAT SCREW PRESS-CARRYOVER		44,367
8 57	UPGRADE/RECLAIM EXTENTION-WILDCAT		150,000
9 58	HUMPHREYS SEWER REPLACEMENT		267,024
10 58	ARROWHEAD/MOUNTAINVIEW SEWER REPL		105,547
11 58	BIRCH AVENUE SEWER REPLACEMENT		677,494
12 58	RIO DE FLAG SEWER INTERCEPTER		229,246
13 58	RESERVE FOR IMPROVEMENTS-CARRYOVER		81,955
14 58	SECOND STREET SEWER REPLACEMENT		311,000
	TOTAL WASTEWATER SOURCES OF FUNDING		<u>\$ 3,430,162</u>

WASTEWATER SYSTEM PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
FY 2002-2003

The City of Flagstaff  
August 2002



SCHEDULE OF CAPITAL FISCAL YEAR 2002-2003

**AIRPORT**

APPROPRIATIONS

			CARRYFWD	BUDGET
			FY 2002	FY 2003
DIV	PROJECT			
1 37	MASTER PLAN/PART 150 STUDY-CARRYOVER	\$	547,447	547,447
2 37	DESIGN/CONST N PARALLEL TAXIWAY-CARRYOVER		2,982,374	2,982,374
3 37	DESIGN/CONST SAFETY AREA REHAB-CARRYOVER		118,174	118,174
4 37	DESIGN/CONSTRUCT RUNWAY EXTENSION NE		-	503,736
5 37	RENTAL CAR CLEANUP LOT		-	950,000
6 37	CONSTRUCT 6-BOX HANGARS AND 10 SHADES		-	1,900,000
7 37	AERIAL MAPPING - CARRYOVER		78,785	78,785
8 38	PAVEMENT CRACK SEAL OVERLAY		-	222,327
TOTAL AIRPORT PROJECTS			<u>\$ 3,726,780</u>	<u>7,302,843</u>

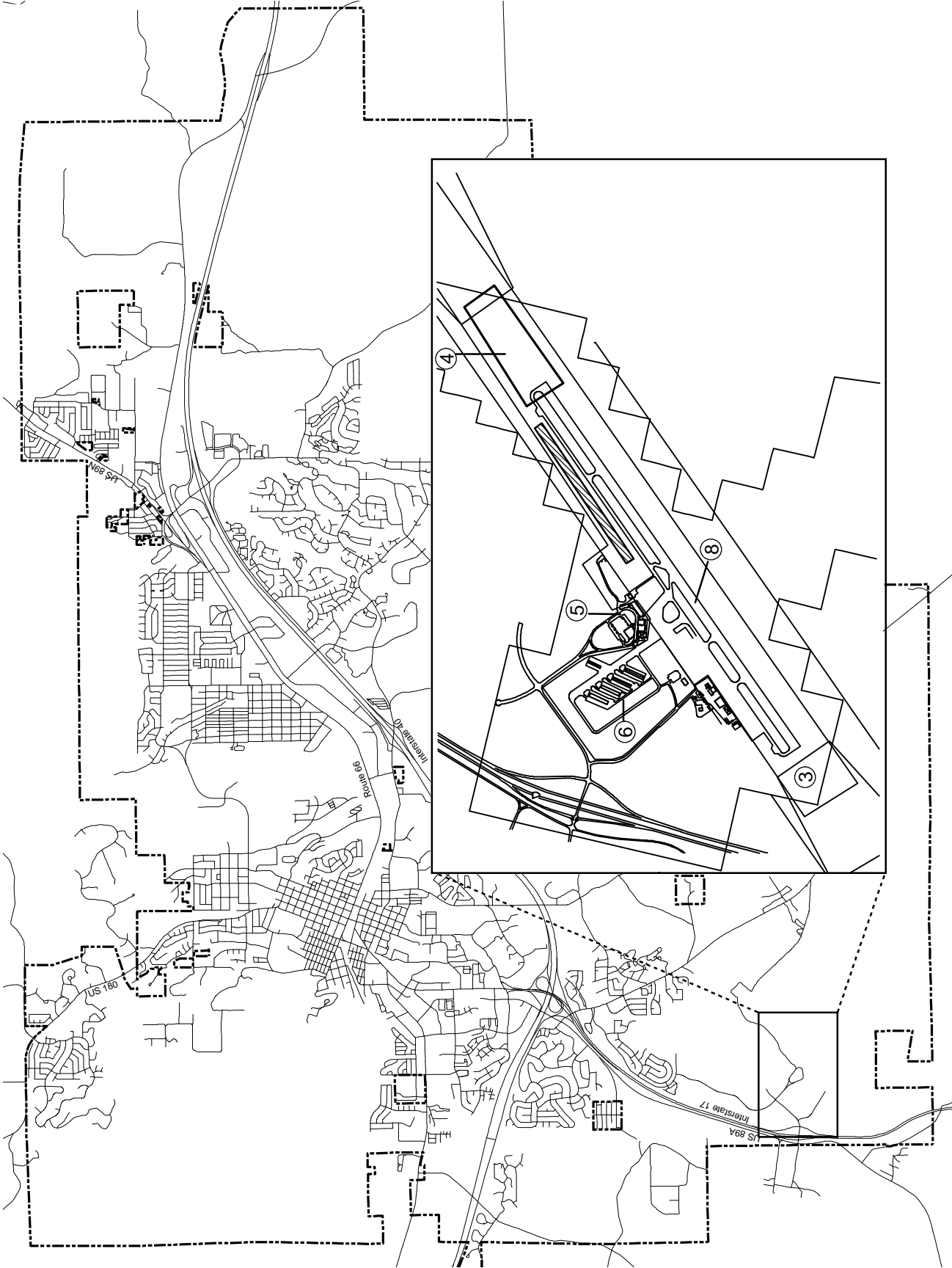
SOURCES OF FUNDING

			OPERATING		
			GRANTS	FUND	OTHER
DIV	PROJECT				TOTAL
1 37	MASTER PLAN/PART 150 STUDY-CARRYOVER	\$	522,976	24,471	-
2 37	DESIGN/CONST N PARALLEL TAXIWAY-CARRYOVER		2,850,562	131,812	-
3 37	DESIGN/CONST SAFETY AREA REHAB-CARRYOVER		112,892	5,282	-
4 37	DESIGN/CONSTRUCT RUNWAY EXTENSION NE		481,219	22,517	-
5 37	RENTAL CAR CLEANUP LOT		-	-	950,000
6 37	CONSTRUCT 6-BOX HANGARS AND 10 SHADES		-	-	1,900,000
7 37	AERIAL MAPPING		76,764	2,021	-
8 38	PAVEMENT CRACK SEAL OVERLAY		222,327	-	-
TOTAL AIRPORT SOURCES OF FUNDING			<u>\$ 4,266,740</u>	<u>186,103</u>	<u>2,850,000</u>

PULLIAM AIRPORT PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
FY 2002-2003

The City of Flagstaff  
August 2002

N  
not to scale



SCHEDULE OF CAPITAL FISCAL YEAR 2002-2003

**ENVIRONMENTAL SERVICES**  
APPROPRIATIONS

			CARRYFWD	BUDGET
			FY 2002	FY 2003
DIV	PROJECT			
1 41	WIND BLOWN LITTER FENCE-CARRYOVER		\$ 50,000	50,000
2 41	VADOSE ZONE WELLS-LANDFILL		15,000	15,000
3 41	METHANE GAS MITIGATION-CARRYOVER		50,000	50,000
4 41	RESIDENTIAL DROP OFF-CARRYOVER		50,805	50,805
5 41	LANDFILL CONSULTANT SERVICES		-	50,000
6 41	TREE CLEARING-LANDFILL		-	40,000
7 41	STORM WATER MGMT-LANDFILL-CARRYOVER		55,000	55,000
8 41	METHANE MONITORING-LANDFILL-CARRYOVER		35,000	35,000
9 41	MRF ENTRY IMPROVEMENTS-CARRYOVER		242,444	242,444
10 41	BIN STORAGE AREA		28,000	28,000
11 41	COMPLETION OF TIER II ANALYSIS		23,000	23,000
12 41	CINDERLAKE LANDFILL SITE ENTRY		107,000	107,000
13 41	LANDFILL CLOSURE SETASIDE		-	500,000
	TOTAL ENVIRON. SVCS. PROJECTS		<u>\$ 656,249</u>	<u>1,246,249</u>

SOURCES OF FUNDING

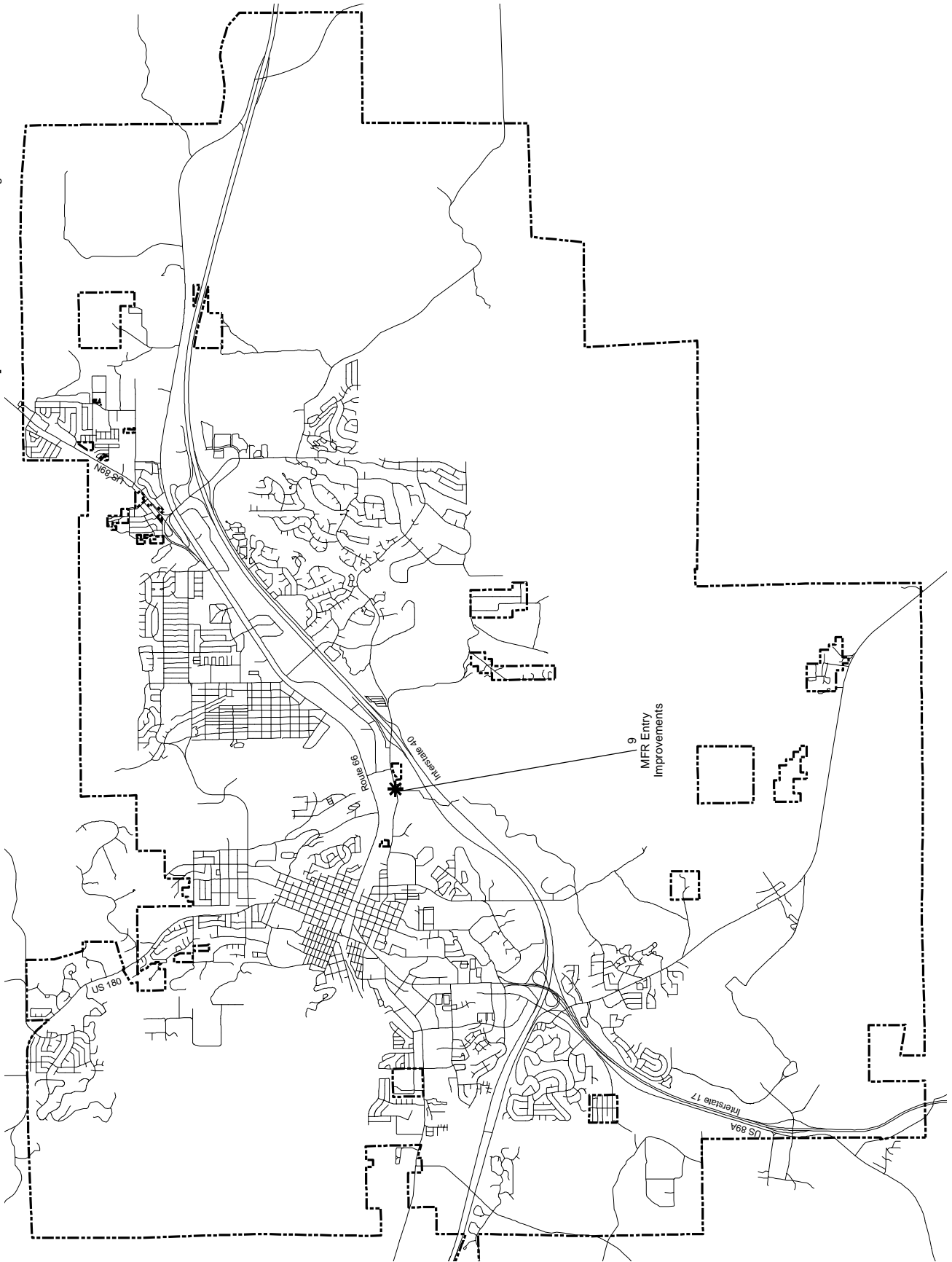
			OPERATING
DIV	PROJECT		
1 41	WIND BLOWN LITTER FENCE-CARRYOVER		\$ 50,000
2 41	VADOSE ZONE WELLS-LANDFILL		15,000
3 41	METHANE GAS MITIGATION-CARRYOVER		50,000
4 41	RESIDENTIAL DROP OFF-CARRYOVER		50,805
5 41	LANDFILL CONSULTANT SERVICES		50,000
6 41	TREE CLEARING-LANDFILL		40,000
7 41	STORM WATER MGMT-LANDFILL-CARRYOVER		55,000
8 41	METHANE MONITORING-LANDFILL-CARRYOVER		35,000
9 41	MRF ENTRY IMPROVEMENTS-CARRYOVER		242,444
10 41	BIN STORAGE AREA		28,000
11 41	COMPLETION OF TIER II ANALYSIS		23,000
12 41	CINDERLAKE LANDFILL SITE ENTRY		107,000
13 41	LANDFILL CLOSURE SETASIDE		500,000
	TOTAL ENVIRON. SVCS. SOURCES OF FUNDING		<u>\$ 1,246,249</u>

ENVIRONMENTAL SERVICES PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
FY 2002-2003

The City of Flagstaff  
August 2002

not to scale

1, 2, 3, 4, 6, 7, 8, 10, 11, 12, 13  
Cinder Hills  
Landfill Improvements  
and Administration Building



## PROJECT DESCRIPTIONS

## GENERAL GOVERNMENT

### **1. Construction/Bldg Improvements-New Branch**

Remodel the East Flagstaff Library Branch within the Coconino Community College facility located on 4<sup>th</sup> Street. Anticipated opening is January 2003. Increased operating costs estimated at \$76,000.

### **2. Building #1 Demolition**

Complete the demolition of Building #1 on the USGS campus. No effect on operating costs.

### **3. Raise Support Beam-Station 2**

Increase the vertical clearance of Fire Station #2 to house the fire equipment inside the station. No effect on operating costs.

### **4. Staff Entry Improvements**

Modify vestibule entrance at LEAF for staff. No effect on operating costs.

### **5. USGS BLDG #6-Carryover**

Complete the construction on USGS building #6 (replaced Building #1). No effect on operating costs as facility is leased to the USGS through the Government Services Administration and facility costs are captured through the lease.

### **6. Land Acquisition-Guadalupe Park**

Acquisition of approximately one acre of land to secure the ownership and public use of Guadalupe Park and the existing ball field. Operating costs will increase due to additional land maintenance.

### **7. Asbestos Abatement**

Provide asbestos abatement in City facilities to aid maintenance on minor building renovations. No effect on operating costs.

### **8. ACM Facilities Testing and Surveys**

Survey and testing at new or existing City facilities for asbestos and other potential contaminants. No effect on operating costs.

### **9. Environmental Soils Remediation-Carryover**

Provide for the investigation and remediation of contaminated soils at former fueling facilities, underground storage tanks, and other contaminated soils. These funds are being held to assist with facility changes ordered by DOJ/ADA. Should these funds not all be needed for the DOJ/ADA, they will be returned to the division to accomplish the original project intent. No effect on operating costs.

### **10. Underground Storage Tanks-Carryover**

This program was established to remove underground storage tanks from City properties. These funds are tentatively being held to assist with the facility remediation ordered by DOJ/ADA. Should these funds not all be needed for the DOJ/ADA, they will be returned to the division to complete the original project intent. No effect on operating costs.

### **11. Remodel CD Service Counter**

Front counter remodel for Community Development to enhance customer service. No effect on operating costs.

### **12. Remodel Bathrooms-Therapeutics**

Restroom remodel at the Therapeutic Recreation Center for full ADA accessibility. No effect on operating costs.

### **13. Roof-Flag Rec Center**

Replacement of the Flagstaff Recreation Center roof as the current roof is brittle and past life expectancy. No effect on operating costs.

### **14. Enlarge Weight Room-Flag Rec Center**

Retrofit an existing racquetball court in the Flagstaff Recreation Center to enlarge the adjacent weight room. An increase in operating costs will be realized over time as equipment replacement needs will be necessary.

### **15. ADA Restrooms-Flag Recr Center-Carryover**

Complete the restroom remodel at the Flagstaff Recreation Center so that they are all ADA compliant. No effect on operating costs.

### **16. ADA Restrooms-Adult Center-Carryover**

Complete the restroom remodel at the Adult Center so that they are all ADA compliant. No effect on operating costs.

### **17. ADA Restrooms-Cogdill-Carryover**

Complete the restroom remodel at the Cogdill Center so that they are all ADA compliant. No effect on operating costs.

### **18. ADA Restrooms-Activity Center-Carryover**

Complete the restroom remodel at the Activity Center so that they are all ADA compliant. No effect on operating costs.



**19. Locker Room Shower Tile-FHS Pool**

Replace tile floors and repair tile walls in the showers at the Flagstaff High School (FHS) pool. No effect on operating costs.

**20. General Drainage-Carryover**

Funding to design and construct drainage projects to resolve identified problem areas. As projects completed, operating costs are reduced due to the reduction of sandbagging, pumping, or storm clean up needed.

**21. Rio de Flag Flood Control-Carryover**

In conjunction with the U.S. Army Corps of Engineers, design and construct flood damage reduction improvements on the Rio de Flag and Clay Avenue Wash as identified in the Feasibility Study and Environmental Impact Study. Operating impacts are yet to be determined.

**22. Thorpe Rd Improvements**

Street, curb, and gutter improvements to Thorpe Road. No effect on operating costs.

**23. Remodel of Courthouse**

City Court remodel to take advantage of vacated space. Remodel affects three areas that include the downstairs front, downstairs rear, and the upstairs rear. Custodial costs may be minimally affected.

**24. Knoles Property Payment-Carryover**

Completes the purchase of the Knoles property initiated in FY 2002. No effect on operating costs.

**25. Bank One Remodel-Carryover**

Completes the remodel of leased space in the downtown Bank One facility. Staff relocation dates targeted for September 2002 and January 2003. Operating costs increased by approximately \$100,000.

**26. ADA Improvements-Carryover**

Completes the DOJ/ADA improvements as required to City facilities. No effect on operating costs.

**27. Downtown Improvements-Carryover**

Improvements that facilitate Downtown Gateway needs as defined by the Regional Plan. No current effect on operating costs.

**28. Acquisition of Open Space-Carryover**

Fund set aside to purchase regional or urban open space as the opportunities arise. Dependent on quantity of open space purchase, operating costs estimated to not exceed \$10,000 for the first three years.

PROJECT DESCRIPTIONS	STREETS/TRANSPORTATION
<b>1. Reserve for improvements-Carryover</b> Funding for unidentified street improvements. The impact on the operating budget is negligible.	<b>5. Sunnyside Street Improvements-Carryover</b> Provides for street and drainage construction throughout the Sunnyside neighborhood in conjunction with utility replacements. Street and storm drain maintenance costs will increase.
<b>2. Sidewalk Replacement Program</b> Funding to assist private property owners in replacing deteriorated improvements at the property frontage. The operating budget is reduced as this program minimizes maintenance costs.	<b>6. Kiltie Lane-Carryover</b> These dollars represent a cash contribution to participate with Coconino County and private property owners to reconstruct the public roadway to current standards. This action facilitates the development south of Kiltie Lane and provides public access. Operating costs will be impacted through additional street maintenance if it is accepted as a City street.
<b>3. Annual Street Mntc Program-Carryover</b> Benefits city-wide public streets and extends the service life of pavement sections and minimizes reconstruction costs. There is no impact on the operating budget.	<b>7. Traffic Signal Modifications-Carryover</b> Two projects have been identified which are located at Beulah Boulevard at McConnell Drive and Butler Avenue at Lone Tree. Both intersections will provide protected left turn phases to enhance intersection safety and operation. The impact on the operating budget is negligible.

#### **8. Southside Traffic Circulation-Carryover**

To mitigate vehicle speeds and enhance pedestrian and bicycle circulation, traffic signals and pedestrian improvements will be provided at the Cottage Avenue and Benton Avenue intersections. Operating costs will be increased through additional traffic signal maintenance.

#### **9. Annual ADA Compliance**

These dollars are used citywide on public streets to replace non-conforming sidewalk and handicap ramps within the public right-of-way. There is no impact on the operating budget.

#### **10. Traffic diverter on O'Leary**

Installation of a traffic diverter at O'Leary and Butler. Operating costs may be impacted dependent on final design.

#### **11. Fourth St Rail Crossing-Carryover**

Provides an arterial connection of North and South Fourth Street with grade separated rail crossing relocation of Burlington Northern/Santa Fe railroad tracks. The operating budget impact has not as yet been determined.

#### **12. Lockett Rd/Thomas Dr Intersection**

A Safe-to-School project reconstructing the Lockett Road/Thomas Drive intersection to improve pedestrian access and safety. There is no impact on the operating budget.

#### **13. Soliere Ave Ext to Fourth St**

Extends Soliere Avenue from Foxlair Drive to South Fourth Street. It will provide a three-lane roadway with a traffic signal provision and turn lanes on Fourth Street. Traffic signal maintenance costs will increase.

#### **14. Country Club Dr Widening**

Widens the existing roadway from 2 traffic lanes to 4 traffic lanes with a raised median and 10' of urban trail. This will also enhance traffic capacity and safety by providing continuity of the roadway section from Interstate 40 to the existing intersection at Soliere. Operating costs may be impacted as there are additional traffic lanes, landscaping, urban trails, and stormdrain issues.

#### **15. Dodge Ave Improvements**

New roadway that complements the East Flagstaff Gateway Area Redevelopment by connecting Dodge Avenue to old Route 66. This project will enhance traffic flow, allow for the Mall expansion, and allows for improvements to the existing industrial park. Operating impacts have not been determined as the project scoping has not been completed.

#### **16. Transportation Planning and Programming**

Through the CIP committee and the Citizens Advisory Committee allows for community wide transportation projects to be identified and prioritized based on needs assessment and public input. It includes pedestrian bikeways, urban trails, and safe-to-school improvements. Impacts on the operating budget will be determined as projects are formulated.

#### **17. Misc Safe to School Projects**

Miscellaneous projects identified in the various City school areas that enhance child and other pedestrian safety. Operating costs are determined at such time the project is scoped.

#### **18. Empire Road Extension**

As part of the East Flagstaff Gateway Area Redevelopment, the extension of Empire Road to includes utilities and storm water control to connect Empire to U.S. 89. This connection will allow traffic to drive directly to U.S. 89 alleviating traffic congestion and providing a traffic separation for cars and trucks. Operating impacts will be determined through the overall ongoing evaluation and development of the East Flagstaff Gateway Area Redevelopment.

#### **19. Loop Road**

As part of the East Flagstaff Gateway Area Redevelopment, the Loop Road is a new road to include utilities and storm water control connecting Old Route 66 through the Mall area property. This road will act as the major connector between old Route 66 and U.S. 89 and provide auto access to the Mall and all points to the rear. Operating impacts will be determined through the overall ongoing evaluation and development of the East Flagstaff Gateway Area Redevelopment.

#### **20. Birch Avenue Curb and Gutter**

Replaces curb and gutter on Birch Avenue. No impact on the operating budget.

**1. Rt 66 Enterprise to Arrowhead**

Extends new 10' wide FUTS path on Route 66 from Enterprise through the Arrowhead intersection. It will provide additional landscape enhancements to screen less desirable views to the south. Operating costs are estimated to increase \$10,000 per year.

**2. U.S. 89-Railhead to Snowflake-Carryover**

Design and construct street landscape improvements on both sides of U.S. 89 and in the median (where feasible) from Railhead north to Snowflake. Streetscape projects increasing operating costs at approximately \$6,000 per acre.

**3. Redevelopment Opportunity Fund**

Annual contribution to City sponsored redevelopment projects to cover urban design and enhancement components. There is no operating impact.

**4. Freeway TI and Corridor Impr**

Design and construct gateway treatment consisting of monument sign and landscaping at each of the 6+ major City entries. These will be constructed at the rate of one per year as cooperative projects with ADOT. Exact locations are yet to be determined. Streetscape projects increasing operating costs at approximately \$6,000 per acre.

**5. U.S 89/66-Fanning to Mall**

Design multi use path and some landscaping, south side of old 66 from Fanning to the vicinity of Spur. Streetscape projects increasing operating costs at approximately \$6,000 per acre.

**6. Special Projects-Carryover**

Funds are allocated each year to construct smaller scale neighborhood improvements throughout the City to broaden and build support for the BBB tax. Operating impact is project specific.

**7. Rio de Flag Corridor-Downtown**

Allows for enhancements along the Rio de Flag project including FUTS and landscaping. The operating impact has not been determined at this time. Streetscape projects increasing operating costs at approximately \$6,000 per acre.

**8. Open Space Improvements-Carryover**

City owned open space is currently unmarked and often in need of clean up and/or rehabilitation. This program also extends logo marker identification for open space areas and will develop greater coherence for the entire

open space system. Operating expenses for open space is estimated to be \$10,000 per year.

**9. Rt 66-Elden to S.F.**

Allow for enhancements from Elden to San Francisco. Streetscape projects increasing operating costs at approximately \$6,000 per acre.

**10. Sign Buy Out**

Ongoing project anticipated culminating in FY 2003. No effect on operating costs.

**11. Rt 66 Landscape-Verde to Switzer**

Allow for enhancements on Route 66 from Verde to Switzer Canyon. Streetscape projects increasing operating costs at approximately \$6,000 per acre.

**12. Right of Way Acquisition-Carryover**

To purchase needed right of way and greenbelt corridors for planned FUTS links. Operating costs for FUTS paths vary by project.

**13. Crescent to Cheshire Trail Link**

Extends the existing Rio North Trail to the Cheshire neighborhood and to U.S. 180 and Fremont intersection per the FUTS master plan. It adds approximately 1.7 miles to the FUTS system. A Heritage Fund grant has been approved for this project. Operating costs for FUTS paths vary by project.

**14. Bow & Arrow Wash Trail-Phase 1-Carryover**

Provides approximately 2 miles of 10' wide packed aggregate trail connecting the existing Rio system to the Bow & Arrow neighborhood through the Bow & Arrow wash and NAU property. A Heritage Trails Grant of \$76,000 has been awarded to assist in the construction of this project. Operating costs for FUTS paths vary by project.

**15. U.S. 180 Multi-Use Path-Carryover**

Provides approximately 1.6 miles of a new 10' path on the northeast side of U.S. 180 providing access from Fremont to Sechrist School. This project includes right-of-way acquisition, utility relocation and under grounding, and miscellaneous pre-construction costs. Completion is anticipated in the late fall of 2003. Operating costs for FUTS paths vary by project.

**16. Tunnel Springs Trail-Carryover**

Provides approximately 1.5 miles of trail connecting the existing Observatory Mesa Trail through the state lands to Railroad Springs. This will eventually connect to the

downtown area along the south side of the BNSF tracks. Operating costs for FUTS paths vary by project.

**17. Lake Mary Road-Beulah to PT**

Provides approximately 1.0 mile of trail on the south side of Lake Mary Road, connecting Beulah to the Ponderosa Trail system. Operating costs for FUTS paths vary by project.

**18. Lone Tree CCC to Pine Knoll**

Provides additional trail access from Coconino Community College (CCC) to the Pine Knoll area. Operating costs for FUTS paths vary by project.

**19. Rio Downtown**

Provides an approximate 0.5-mile path from Sitgreaves to San Francisco with associated pedestrian/bike improvements. This will connect the Rio system to the Route 66 path. Operating costs for FUTS path vary by project.

**20. West Village to Walnut**

Provides approximately 1.5 miles adjacent to the BNSF rail lines on the south side to connect West Village to Walnut. Operating costs for FUTS paths vary by project.

**21. Walnut to Rio**

Provides approximately 0.5 miles adjacent to the BNSF rail line to connect Walnut to Sitgreaves, including an under crossing at Walnut. Operating costs for FUTS paths vary by project.

**22. Foxglenn Phase I & II-Carryover**

Completes the path through the Foxglenn Park. Operating costs for FUTS paths vary by project.

**23. Hospital Link**

New trail development linking from Forest Avenue to U.S. 180 behind the Fort Valley Shopping Center to Beaver. Operating costs for FUTS paths vary by project.

**24. Fisher Point Link**

Additional FUTS trail project. Operating costs for FUTS paths vary by project.

**25. Milligan House Repairs**

General maintenance repair to the Milligan House. Minimal impact on operating costs.

**26. Bldg Improvements-Visitor Cntr-Carryover**

To complete building improvements to the Visitor Center including flooring. Operating costs are not impacted.

**27. Thorpe Park Improvements-Carryover**

A majority of these funds will be used to improve the lighting with new technology at Thorpe Park. This will result in reduced risk/liability, improve the maintenance efficiency, and to conform to "dark skies" goals, and ADA

laws. Minimal increases, if any, to operating expenses are anticipated.

**28. Foxglenn Park Improvements-Carryover**

Includes development of 22 acres at the Foxglenn Park to complete the 28-acre park. The additional park maintenance expense has been reflected in the 5 year operating plan, but has not been segregated from the other park maintenance.

**29. McMillan Mesa Park Improvements-Carryover**

This development will improve the amenities of the McMillan Mesa park, a three acre area. This should allow for improved maintenance efficiency and ADA compliance through the provision of additional sidewalk linear footage with ramps. Operating expense impacts have been reflected in the 5-year operating plan, but have not been segregated from the other park maintenance.

**30. Christensen School Field Impr-Carryover**

Field improvements at Christensen School on the turf to provide additional public recreation and soccer use. Expenses associated with the field improvements will be funded through BBB, and have not been segregated from the other park maintenance costs.

**31. Thomas School Field Impr-Carryover**

Field improvements at Thomas School on the turf to provide additional public recreation and soccer use. Expenses associated with the field improvements will be funded through BBB, and have not been segregated from the other park maintenance costs.

**32. Land Acquisition/Expansion-Continental-Carr**

Acquisition of 100+ acres of land adjacent to the existing Continental Park to expand the park into a regional category. There are minimal maintenance costs for the undeveloped land as activity is limited to weed and debris removal.

**33. Land Acquisition/Expansion-Cheshire**

Lease with option to purchase land adjacent to Cheshire Park would provide approximately 8 additional acres. There are minimal maintenance costs for the undeveloped land as activity is limited to weed and debris removal.

**34. Land Acquisition-Lake Mary**

Phase I purchase of approximately 127 acres of USFS land for regional park development. This is located on Lake Mary Road, north of the City of Flagstaff water treatment plan. There are minimal maintenance costs for the undeveloped land as activity is limited to weed and debris removal.

**1. Flooring Install**

Contractual installation of approximately 900 square feet of commercial ceramic tile and cove base at the Lake Mary Water Treatment Plant control building. Operating costs are not impacted.

**2. Dam Improvements-Upper Lake Mary**

Rehabilitation and improvements of the surface water intake at the Upper Lake Mary dam site. Operating cost impacts are reflected in the operating budget.

**3. Well Maintenance Agreement-LMWTP**

Annual service agreement to maintain, repair, or replace critical wellhead equipment at the Lake Mary Wellfield and Wellwater booster pumps at the raw water pump station. Operating costs would be much greater without the maintenance agreement.

**4. Land Acquisition Fund**

A sinking fund for the acquisition of property in the Lake Mark wellfield area as it becomes available to expand and protect potential efforts at exploration and wellfield development. Operating cost impact is negligible until such time as a well is placed on the property.

**5. Well Maintenance Agreement-Wdy Mtn**

Well maintenance agreement to maintain, repair, or replace critical wellfield equipment at the Woody Mountain wellfield and wellwater pumps at the Woody Mountain Booster Station and wellsite upgrade project. Operating costs would be greater without the maintenance agreement.

**6. Inner Basin Pipe**

Annual purchase of ½ mile of 16" ductile iron pipe to replace deteriorating sections of the Inner Basin Pipeline. The entire pipeline is approximately 14 miles and runs from the Inner Basin to the Reservoir Filtration Plant on Schultz Pass Road. The existing pipe was installed in 1926, and the deterioration allows for a great deal of water loss. When this project is completed, operating costs will decrease.

**7. Roof Modification-Carryover**

Existing foam roofing system at the North Reservoir Filtration plant is allowing problematic leaking over various building areas. Modifications needed to prevent further structural damage. Operating costs should decrease.

**8. Amberwood Booster Station-Carryover**

Construction of a small booster station to boost pressure to Amberwood and to the Foxhill/Wakonda area so

pressures throughout the Continental area can be reduced to safer levels. Operating cost impacts will be offset as the current high pressure has the potential to cause excessive damage in the event of water main breaks.

**9. Water Loadout Station-Carryover**

High volume loading station to load big trucks faster. This will alleviate backup of customers waiting for water. Operating cost impact is minimal.

**10. Agassiz/Dupont/Verde WL**

Replace approximately 1,725' of 2" galvanized waterline with 8" PVC main and add two fire hydrants. The current lines are too small resulting in high maintenance and inadequate fire flows. Operating costs will be reduced.

**11. Coconino Ave. Waterline**

Replace approximately 820' of 2" and 4" pipe with 8" PVC. The existing lines are undersized resulting in high maintenance and inadequate fire flows. Operating costs will be reduced.

**12. Sunnyside Phase 2-Carryover**

This project replaces old and undersized waterlines in the Sunnyside area. The project includes drainage, sewer, sidewalk, and street improvements in those locations where the waterlines are being replaced. The operating budgets impact has not been segregated for this project.

**13. Sunnyside Phase 3**

See Sunnyside Phase 2.

**14. Radio Meter Install**

Purchase and installation of 1000 radio read meters for the pilot program. The automation of the meter reading will reduce staffing needs and provide for a safer, estimate free, meter reading process. Maintenance cost offsets for the program will be offset by personnel savings.

**15. Humphreys Waterline**

Work is being done in conjunction with ADOT to rebuild Humphreys Street. ADOT will not continue with this project due to the old lead joint pipe currently in place due to the fear of leaks and damage to the new roadway. This project replaces the 12" cast iron waterline with new PVC. Operating costs will decrease with newer piping.

#### **16. Isabel Reclaim Extension**

This extends the reclaim water line from Isabel Street to the Babbitt Office Building located at 1515 E. Cedar. The operational cost impact has not been segregated for this project.

#### **17. Reserve for Improvements**

These monies are budgeted each fiscal year for unanticipated water projects. Operating cost impact is determined by the project as initiated.

#### **18. Lucky Lane W/L-Carryover**

Tie in existing 8" main at the intersection of Lucky Lane and Butler to an existing 8" main at Jay Street. Adds approximately 800' of new main. Operating costs not segregated to this project.

#### **19. LMWTP Filter Modifications-Carryover**

Modifies the existing treatment plant for enhanced filtration capabilities for microbial removal (giardia and cryptosporidium). The new chlorine building will meet OSHA requirements. The operating cost impact is undetermined.

#### **20. Water System Optimization-Carryover**

Continues the EMA contract for services and automation of the water system to remain competitive with privatized water systems. The operating cost impact varies with implementation.

#### **21. Vulnerability Study**

Mandated vulnerability assessment of the City water system, mandated by proposed legislation. Operating impacts will be assessed after the study is complete and system changes are budgeted.

#### **22. Town Well No. 3**

Design, drill, and equip the last of the five wells that had been included in the 1990 Bond Program. It is located on Industrial Drive in the vicinity of Blocklite. Operational expenses will increase with a well addition.

#### **23. Town Well No. 4**

Design and construction of Well House and equipment to run a new well located at the shop on Commerce Drive. Operational expenses will increase with a well addition.

### **PROJECT DESCRIPTIONS**

### **WASTEWATER**

#### **1. Reserve for Engineering Svcs**

Sets aside dollars to hire external engineering services as needed. There is not an impact on operating costs.

#### **2. Bio Tower Media Repl**

The media is approximately 20 years old at the Wildcat Hill Wastewater Plant. It has been recently inspected and reveals a need for replacement, as media deteriorates over time. This replaces the media in two towers. There is no impact on existing operating costs.

#### **3. Wastewater System Opt-Carryover**

This process continues the optimization of the Wastewater Treatment plants and Collection System operation. The budget includes an allowance for EMA Consulting and automation costs. Operating impact is undetermined. As part of the optimization process is piloting a skill based pay program, it is anticipated that any increases in operating costs due to higher salary structures will be offset with decreased staffing needs.

#### **4. Wildcat Septage Pipe Replacement**

This project will replace the existing 6" septage drain with two 12" lines from the septage basins to the plant influent line. The existing line frequently plugs, so it is anticipated that the need for the Rotomat will be eliminated, which may reduce operating costs.

#### **5. Wildcat SEPS pump**

This is a fourth Secondary Effluent Pump to provide a spare for high flow periods. This may have an additional operating impact, dependent upon reliability.

#### **6. Rio Plant Chipseal**

This is a regular capital/operational maintenance item as roadways deteriorate over time. This will chipseal the roadways around the Rio de Flag Reclaimed Water Plant. There is no residual operating impact.

#### **7. Wildcat Screw Press-Carryover**

The screw press is needed to remove grit prior to hauling dirt to the landfill. Operating costs will increase due to additional machine maintenance.

#### **8. Upgrade/Reclaim Extension-Wildcat**

This provides a basis of design report to upgrade the Wildcat plant to the same level of treatment as the Rio de Flag plant and connect the two reclaim water systems. Operating costs will not increase until such time as plant modifications are made.

#### **9. Humphreys Sewer Replacement**

This project replaces approximately 1,200' of 6" VCP sewer with new 8" PVC on Humphreys Street from Columbus Street to Fine Street. Operating costs changes should be minimal.



#### **10. Arrowhead/Mountain View Sewer Repl**

This project replaces approximately 5,400' of 6" sewer along Arrowhead and Mountain View in the Sunnyside area. The sewer needs to be increased to meet current engineering standards and is also a frequent maintenance problem due to its condition. Maintenance expenditures are anticipated to decrease.

#### **11. Birch Avenue Sewer Replacement**

This project replaces approximately 4,275' of 6" and 8" sewer in the downtown residential area on Birch Avenue west of Humphreys. This will replace old, undersized VCP sewer. Operating expenditure changes have not been segregated to this project.

#### **12. Rio de Flag Sewer Interceptor**

The existing sewer is badly damaged from hydrogen sulfide, so this project will replace approximately 1 ¾ mile of 33" diameter sewer along the Rio de Flag between old Highway 66 and the Wildcat Treatment Plant. Operating expenditure changes have not been segregated to this project.

#### **13. Reserve for Improvements-Carryover**

These monies are budgeted every year for unanticipated sewer line projects. Operating expenditure impacts are not determined until such time as the project is defined.

#### **14. Second St. Sewer Replacement-Carryover**

Replacement of 2200' of 6" sewer on Second Street, from 6<sup>th</sup> Avenue to south of 1<sup>st</sup> Avenue. Operating expenditure impacts have not been segregated to this project.

### **PROJECT DESCRIPTIONS**

### **AIRPORT**

#### **1. Master Plan/Part 150 Study/Carryover**

The Master Plan completed in 1991 is nearing build out. This project will complete a new 20-year master plan and will include environmental assessments and a noise study. Operating impacts will be budgeted when projects are implemented.

#### **2. Design/Const N Parallel Taxiway-Carryover**

Construct new parallel taxiway north from terminal to the end of runway 21. The existing parallel taxiway is too close to the runway to meet current FAA criteria for aircraft separation during instrument operations. Operating expense impact will be minimal as this is a replacement of an existing taxiway.

#### **3. Design/Const Safety Area Rehab-Carryover**

To fill and level the 1000' x 250' safety area at the south end of the runway to meet FAA criteria for safety. A slight increase in operational expense will be incurred as additional grounds maintenance will be required.

#### **4. Design/Construct Runway Extension NE**

Additional runway length is needed to accommodate regional jet aircraft. This will extend runway north by 1200' to 1500' and includes a 1000' safety area. Operating expenses will increase due to additional pavement maintenance, mowing, and snow removal considerations.

#### **5. Rental Car Cleanup Lot**

Construct a rental car parking area south of the control tower to include clean up facilities, as the rental car

clean up area does not meet EPA requirements for stormwater run off. There may be minimal operating increases that would be offset by enhanced airport revenues.

#### **6. Construct 6 Box Hangars and 10 Shades**

There is currently inadequate space to house aircraft. Providing additional space will minimally increase operating expense, however operating revenue will be increased to offset.

#### **7. Aerial Mapping-Carryover**

Complete aerial mapping related to carrier apron. There is no impact to operating.

#### **8. Pavement Crack Seal Overlay**

Provided to maintain existing pavement service life. Operating impact is minimal.

## PROJECT DESCRIPTIONS

## ENVIRONMENTAL SERVICES

### 1. Wind Blown Litter Fence-Carryover

Construction of a wind blown litter fence at the property boundary of the landfill is required. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 2. Vadose Zone Wells-Landfill

Vadose zone monitoring wells require raising in 10' increments concurrent with landfill operations. Vadose zone monitoring wells were required per the landfill operating permit to satisfy the ground water safety monitoring requirement. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 3. Methane Gas Mitigation-Carryover

The landfill has developed a problem exceeding regulatory limits of methane gas at the property boundary. A passive trench system has been installed to alleviate the problem. These funds allow for an alternate solution should the trench system fail. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 4. Residential Drop Off-Carryover

Construct a drop off area that would be designated for residential customers eliminating the presence of residential vehicles on the working face of the landfill. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 5. Landfill Consultant Services

This is established as a contingency budget for consultant services for projects requiring third party design or engineering per ADEQ. Possible projects include methane collection systems or vadose zone well projects. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 6. Tree Clearing-Landfill

To 100 acre lateral expansion of the landfill has heavy growth of ponderosa pines throughout. The trees need to be removed in phases to enable landfill crews to begin excavation. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 7. Stormwater Mgmt-Landfill-Carryover

The landfill operating permit requires the installation of systems to control stormwater runoff. The system design is complete and the system will be installed

incrementally. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 8. Methane Monitoring-Landfill-Carryover

The landfill operating permit requires the installation of monitoring wells at the property boundary. Several existing wells are located on the interior of the property boundary, so new wells will be installed at the new boundary as needed. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 9. MRF Entry Improvements-Carryover

In conjunction with Norton Environmental and BNSF, this would allow for the City's portion of the spur crossing to be constructed by BNSF. There would not be an operating cost impact due to this renovation at the recycling facility.

### 10. Bin Storage Area

Construction of a 6' high slated chain link fence, gates, pavement, grading, and other related work to meet DRB mandates for storage adjacent to residential solid waste building. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 11. Completion of Tier II Analysis

Consultant fees for scheduled projects at the landfill. Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 12. Cinderlake Landfill Site Entry

Finish work on the Household Hazardous Waste building for site improvements (does not include any building costs.) Operating budget impacts are not yet quantified and would be offset through the landfill rate structure model.

### 13. Landfill Closure Set Aside

Federal and state regulations require that environmental damage caused by landfills be mitigated and that action be taken to prevent future damage. This allows for the future anticipated closure and post closure costs. The funds that are set aside represent the future operating impact.



**CITY OF FLAGSTAFF  
CAPITAL IMPROVEMENT PROGRAM SUMMARY  
FISCAL YEARS 2002-2008**

	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
Beginning Balance	\$ 1,671,206	4,700,000	-	-	-	-	-	-	4,700,000
<b>Resources</b>									
Bonds	13,314,344	4,515,596	12,477,404	4,000,000	4,000,000	6,000,000	5,953,800	10,184,100	47,130,900
Grants	15,091,893	7,640,660	6,758,663	5,066,848	7,343,600	4,233,460	3,703,176	2,811,800	37,558,207
Pay-as-you-go	43,388,551	20,789,664	44,695,952	23,430,119	15,717,126	12,130,832	12,055,081	9,016,000	137,834,774
Total Resources	71,794,788	32,945,920	63,932,019	32,496,967	27,060,726	22,364,292	21,712,057	22,011,900	222,523,881
<b>Expenditures</b>									
General Government	17,604,950	9,779,421	9,619,997	2,662,500	1,378,500	933,000	570,000	490,000	25,433,418
Public Works: Streets	20,433,502	10,345,036	24,752,053	15,311,470	8,335,426	9,402,092	7,835,557	2,880,000	78,861,634
BBB	7,498,299	1,922,249	8,556,952	3,300,000	2,630,000	1,780,000	2,330,000	1,355,000	21,874,201
Utilities: Water	7,595,409	4,762,517	9,023,763	3,606,700	2,414,200	2,497,500	3,428,500	5,077,100	30,810,280
Utilities: Wastewater	3,324,337	1,580,020	3,430,162	2,452,576	2,902,600	2,676,700	2,973,000	7,804,800	23,819,858
Airport	13,777,612	8,408,879	7,302,843	4,228,721	8,465,000	4,100,000	2,115,000	3,000,000	37,620,443
Environ Svc & Stormwater	1,560,679	847,798	1,246,249	935,000	935,000	975,000	2,460,000	1,405,000	8,804,047
Total Expenditures	71,794,788	37,645,920	63,932,019	32,496,967	27,060,726	22,364,292	21,712,057	22,011,900	227,223,881
Ending Balance	\$ 1,671,206	-	-	-	-	-	-	-	-

**CITY OF FLAGSTAFF  
CAPITAL IMPROVEMENT PROGRAM LISTING  
FISCAL YEARS 2002-2008**

	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>General</b>									
Fire Station 2 raise beam	\$ -	-	20,000	-	-	-	-	-	20,000
Parks and Recreation	396,800	766,465	607,867	560,000	135,000	135,000	135,000	135,000	2,474,332
Environmental and Facilities	390,063	230,023	-	130,000	130,000	130,000	130,000	130,000	880,023
Asbestos Testing/Surveys	-	-	85,000	-	-	-	-	-	85,000
Facilities Testing and surveys	-	-	45,000	-	-	-	-	-	45,000
Underground Storage tanks	-	-	50,000	-	-	-	-	-	50,000
Soils Remediation	-	43,494	115,023	-	-	-	-	-	158,517
Remodel CD Service Counter			26,243						26,243
Other projects									-
USGS Improvements	-	1,563	333,208	-	-	-	-	-	334,771
USGS Facility- 1997 Bond	4,409,828	4,274,858	136,590	-	-	-	-	-	4,411,448
Remodel of Courthouse			26,830						26,830
Drainage									-
General Drainage	74,021	74,021	153,914	75,000	75,000	75,000	75,000	75,000	602,935
Rio De Flag Hydrology Study	5,353,972	3,034,031	4,273,042	1,729,000	870,000	443,000	80,000	-	10,429,073
Thorpe Road Drainage	20,266	20,266	18,116	18,500	18,500	-	-	-	75,382
Smokerise Drainage		34,700	-	-	-	-	-	-	34,700
Non-Departmental	4,950,000	-	-	-	-	-	-	-	-
Knoles property Payment	-	-	500,000	-	-	-	-	-	500,000
Bank one Remodel	-	-	250,000	-	-	-	-	-	250,000
ADA Improvements	-	-	350,000	-	-	-	-	-	350,000
Downtown Improvements	-	-	1,487,000	-	-	-	-	-	1,487,000
Radios	900,000	700,000	-	-	-	-	-	-	700,000
General Fund Capital Projects									-
Fire Station #6	200,000	200,000	-	-	-	-	-	-	200,000
Police/ Sheriff Facility	25,000		34,500	-	-	-	-	-	34,500
Library									-
East Flagstaff Branch	-	-	322,664	-	-	-	-	-	322,664
Real Estate Proceeds									-
Redevelopment Acquisitions	400,000	400,000	-	-	-	-	-	-	400,000
Acquisition of Open Spaces	485,000	-	785,000	150,000	150,000	150,000	150,000	150,000	1,535,000
<b>Total General</b>	<b>\$ 17,604,950</b>	<b>9,779,421</b>	<b>9,619,997</b>	<b>2,662,500</b>	<b>1,378,500</b>	<b>933,000</b>	<b>570,000</b>	<b>490,000</b>	<b>25,433,418</b>

**CITY OF FLAGSTAFF  
CAPITAL IMPROVEMENT PROGRAM LISTING  
FISCAL YEARS 2002-2008**

	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>BBB</b>									
Beautification									
Special Projects (Neighborhoods)	\$ 25,000	7,951	25,000	25,000	25,000	25,000	25,000	25,000	157,951
Route 66 - Fourth To Arrowhead	-	-	-	-	-	-	-	-	-
Route 66 - Verde To Switzer Canyon	20,000	20,000	20,000	-	-	-	-	-	40,000
Rio De Flag Corridor - Enhancements	50,000	50,000	50,000	100,000	100,000	300,000	500,000	100,000	1,200,000
Freight Depot Restoration	-	-	-	-	-	-	-	-	-
Route 66 - West Rt 66 Streetscape	-	25,000	-	-	-	-	-	-	25,000
Route 66 - Switzer To Enterprise	-	-	-	-	-	-	-	-	-
City Gateways	-	-	-	-	-	-	-	-	-
Openspace Restoration/Enhancements	31,800	2,237	30,000	30,000	30,000	30,000	30,000	30,000	182,237
Sign Buyout Program	10,000	-	6,285	-	-	-	-	-	6,285
Route 66 - Elden To San Francisco (Incl 2 Spot)	60,000	10,000	10,000	20,000	-	-	-	-	40,000
Route 66 - Fanning To Mall	-	44	70,000	250,000	250,000	-	-	-	570,044
Route 66 - Enterprise To Arrowhead	-	-	225,000	-	-	-	-	-	225,000
Route 66-Enterprise/Butler	-	-	-	-	-	-	-	-	-
US 89 Railroad to Snowflake	160,047	75,000	80,690	700,000	-	-	-	-	855,690
Redevelopment Opportunity Fund	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	350,000
Adot Fwy Corridor & TI Enhance Ptnrshp	150,125	150,000	215,000	75,000	75,000	75,000	75,000	75,000	740,000
FUTS-Right of Way & Open Space Opportunity	100,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	675,000
FUTS-Rio To Foxglenn: Ph. I & II	74,871	50,000	50,000	-	-	-	225,000	-	325,000
FUTS-Fisher Point & Az. Trail Row	30,000	30,000	30,000	-	-	-	-	-	60,000
FUTS-Crescent To Cheshire: Phases I & II	-	-	275,000	250,000	-	-	-	-	525,000
FUTS-Bow & Arrow I & II	152,148	50,000	260,000	-	-	-	-	275,000	585,000
FUTS-Us 180 Sechrist To Fremont	150,000	50,104	300,000	500,000	-	-	-	-	850,104
FUTS-Us 180 Sechrist To Forest	-	-	-	-	250,000	-	-	-	250,000
FUTS-Hospital Link - Forest to Beaver	-	-	125,000	-	-	-	-	-	125,000
FUTS-Museum N. Az to Elden Lookout Rd.	-	-	-	-	-	150,000	-	-	150,000
FUTS-Mc Millian Mesa E. Slope; Cedar to Izabel	-	-	-	-	-	175,000	-	-	175,000
FUTS-Fourth Street, Butler to Rt. 66	-	-	-	-	-	-	150,000	150,000	150,000
FUTS-Switzer Wash; Butler to Huntington	-	-	-	-	-	-	150,000	150,000	150,000
FUTS-Tunnel Springs Trail	150,000	50,150	130,150	-	-	-	-	-	180,300
FUTS-Mc Millian Mesa	-	-	-	150,000	250,000	200,000	150,000	-	750,000
FUTS-Downtown Rio Corridor	-	-	50,000	50,000	550,000	-	-	-	650,000
FUTS-Lonetree Corridor	-	-	250,000	150,000	200,000	-	-	-	600,000
FUTS- Walnut To Rio	-	-	50,000	50,000	800,000	200,000	-	-	1,100,000
FUTS-Lake Mary Rd; Beulah to Ponderosa Tr.	-	-	250,000	-	-	-	-	-	250,000
FUTS-West Village To Walnut	-	-	50,000	-	200,000	-	-	-	250,000
FUTS-Lake Mary Rd to City Limits	-	-	-	-	-	550,000	-	-	550,000
FUTS-Airport - Tutthill Impr. & Connections	-	-	-	-	-	-	650,000	-	650,000
FUTS-Sinclair Wash to Woody Mtn. Road	-	-	-	-	-	-	-	200,000	200,000
FUTS-U Highlands to Woody Mtn Rd	-	-	-	-	-	-	-	200,000	200,000
FUTS-U Highlands to Sinclair Wash	-	-	-	-	-	-	200,000	-	200,000

	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>BBB (continued)</b>									
Tourism									
Milligan House Improvements			10,000						10,000
Building Improvements-Visitor Center	200,000	30,000	200,000	-	-	-	-	-	230,000
Recreation									
Continental Land Acquisition	1,875,000	100,000	900,000	-	-	-	-	-	1,000,000
Thorpe Park	100,000	-	110,944	700,000	-	-	-	-	810,944
Christensen	30,000	50,000	443,196	-	-	-	-	-	493,196
Sechrist	411,543	411,543	-	-	-	-	-	-	411,543
Thomas	202,258	23,500	396,222	-	-	-	-	-	419,722
Foxglenn Park	2,059,526	556,000	1,804,899	-	-	-	-	-	2,360,899
McMillan Mesa Park	205,981	55,720	164,566	-	-	-	-	-	220,286
Cheshire Land Acquisition	200,000	-	800,000	-	-	-	-	-	800,000
Lake Mary Land Acquisition		-	1,025,000	-	-	-	-	-	1,025,000
Aquatic Center Design Work				100,000	-	-	-	-	100,000
Reserve	1,000,000	-	-	-	-	-	-	-	-
<b>Total BBB</b>	<b>\$ 7,498,299</b>	<b>1,922,249</b>	<b>8,556,952</b>	<b>3,300,000</b>	<b>2,630,000</b>	<b>1,780,000</b>	<b>2,330,000</b>	<b>1,355,000</b>	<b>21,874,201</b>

**CITY OF FLAGSTAFF  
CAPITAL IMPROVEMENT PROGRAM LISTING  
FISCAL YEARS 2002-2008**

	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>Streets/Transportation</b>									
Streets									
Curb, Gutter, Sidewalk	\$ 15,000	16,380	15,000	15,000	15,000	15,000	15,000	15,000	106,380
Schultz Pass Rd Realign	532,902	672,151	-	-	-	-	-	-	672,151
Overlay	2,017,780	1,981,925	2,133,954	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	11,615,879
Lake Mary Rd @ LDS	326,909	298,756	-	-	-	-	-	-	298,756
Enterprise/Butler Reconstruction	7,735,000	4,067,570	3,873,282	-	-	-	-	-	7,940,852
Signal - Forest and San Francisco	80,000	79,920	-	-	-	-	-	-	79,920
Southside Traffic Improvements	553,335	20,151	323,357	209,827	-	-	-	-	553,335
ADA Compliance	100,364	259,020	116,361	100,000	100,000	100,000	100,000	100,000	875,381
Killie Lane	200,000	-	200,000	-	-	-	-	-	200,000
Minor Traffic Improvements	-	-	-	-	-	190,000	190,000	250,000	630,000
Sunnyside	724,200	215,294	761,836	661,000	964,000	1,098,300	1,044,000	965,000	5,709,430
Traffic Signal Modification	25,000	-	20,125	-	-	-	-	-	20,125
Traffic Diverter - San Fran & O'Leary	45,000	33,570	33,570	-	-	-	-	-	67,140
Bus Pullouts	110,000	103,325	-	-	-	-	-	-	103,325
Reserve for Improvements	50,159	27,053	51,210	50,000	50,000	50,000	50,000	50,000	328,263
Transportation									
4th Street Overpass	3,100,881	1,790,807	9,692,752	5,264,343	5,246,426	6,448,792	4,936,557	-	33,379,677
Reserve for improvements	4,816,972	-	-	-	-	-	-	-	-
Transportation CIP - Gen Admin	-	24,621	-	-	-	-	-	-	24,621
Misc Safe to School	-	25,011	482,401	-	-	-	-	-	507,412
Univ Heights Pedestrian Refuge	-	107,909	-	-	-	-	-	-	107,909
Thomas Drive Urban Link	-	26,294	264,422	-	-	-	-	-	290,716
Sidewalk - Thomas School	-	50,556	-	-	-	-	-	-	50,556
Sidewalk - University Heights Dr.	-	77,747	-	-	-	-	-	-	77,747
Misc Bike/Ped	-	19,908	-	-	-	-	-	-	19,908
Soliere Avenue	-	322,362	1,101,278	-	-	-	-	-	1,423,640
Country Club Drive	-	115,858	1,253,238	-	-	-	-	-	1,369,096
Dirt Streets Program	-	8,848	-	-	-	-	-	-	8,848
Transportation Planning	-	-	625,683	-	-	-	-	-	625,683
Birch avenue Curb and Gutter	-	-	285,000	-	-	-	-	-	285,000
Dodge Avenue	-	-	1,787,984	1,787,400	-	-	-	-	3,575,384
Empire Avenue Extension	-	-	500,000	1,640,000	460,000	-	-	-	2,600,000
Test Drive Road	-	-	-	1,750,000	-	-	-	-	1,750,000
Loop Road	-	-	1,230,600	2,333,900	-	-	-	-	3,564,500
<b>Total Streets/Transportation</b>	<b>\$20,433,502</b>	<b>10,345,036</b>	<b>24,752,053</b>	<b>15,311,470</b>	<b>8,335,426</b>	<b>9,402,092</b>	<b>7,835,557</b>	<b>2,880,000</b>	<b>78,861,634</b>

**CITY OF FLAGSTAFF  
CAPITAL IMPROVEMENT PROGRAM LISTING  
FISCAL YEARS 2002-2008**

	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>Water/Wastewater</b>									
Water									
Annual Well Maint-Lake Mary	\$ 150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
Purch of Property Rights-Watershed	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	140,000
Annual Well Maint-Woody Mtn	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,750,000
Inner Basin Pipeline	92,000	92,000	95,700	98,500	101,200	104,000	106,800	109,600	707,800
Roofing Replacement-LM	40,000	40,000	20,000	-	-	-	-	-	60,000
Dam Improvements	-	-	20,000	-	-	-	-	-	20,000
Well Maintenance-Inner Basin	-	61,678	20,000	-	-	-	-	-	61,678
Floor Installation	-	-	6,500	-	-	-	-	-	6,500
East Rt 66/Enterprise Waterline	-	1,852	-	-	-	-	-	-	1,852
Water Loading Station	100,000	7	100,000	-	-	-	-	-	100,007
Lucky Lane Waterline	106,798	105,844	146,500	-	-	-	-	-	252,344
Butler/Lucky Lane Waterline	178,816	-	-	-	-	-	-	-	-
Enterprise/Huntington Waterline	47,199	47,199	-	-	-	-	-	-	47,199
Isabel Reclaim Extension	-	-	40,000	-	-	-	-	-	40,000
Meter Replacement	150,000	150,000	166,000	-	-	-	-	-	316,000
Amberwood Booster	250,299	198,580	55,849	-	-	-	-	-	254,429
Agassiz/Dupont/Verde Waterline	-	-	297,600	-	-	-	-	-	297,600
Coconino Ave Waterline	-	-	144,649	-	-	-	-	-	144,649
Humphreys Waterline (ADOT)	-	-	271,532	-	-	-	-	-	271,532
Black Barts/Sinagua Hts Waterline	-	-	-	752,600	-	-	-	-	752,600
Foxgelm/Skyview Waterline	-	-	-	771,700	-	-	-	-	771,700
Sunnyside Improvements	1,710,000	732,537	1,742,679	172,100	963,000	1,340,600	1,784,500	-	6,735,416
Infrastructure Railroad	-	-	-	1,276,000	-	-	-	-	1,276,000
Ponderosa Trails to Airport W/L	350,297	-	-	-	381,500	-	-	-	381,500
Mohawk Dr Waterline	-	-	-	-	69,900	-	-	-	69,900
Elm Street Waterline	-	-	-	-	114,100	-	-	-	114,100
CC College/NAU Waterline	-	-	-	-	245,400	-	-	-	245,400
Takington/Lynn/Elizabeth Waterline	-	-	-	-	-	322,000	-	-	322,000
Benton/SF Alley/Elden Waterline	-	-	-	-	-	188,500	-	-	188,500
Franklin Waterline (Beaver/Lone Tree)	-	-	-	-	-	-	215,300	-	215,300
N. San Francisco Alley Waterline	-	-	-	-	-	-	69,000	-	69,000
Park Street Waterline (Santa Fe/Dale)	-	-	-	-	-	-	-	306,600	306,600
Aspen Waterline (Sitgreaves/Aztec)	-	-	-	-	-	-	-	306,600	306,600
Reserve	110,000	118,415	114,883	115,800	119,100	122,400	125,700	128,900	845,198
Lake Mary Dam Grouting	-	702	-	-	-	-	-	-	702
System Vulnerability	-	-	50,000	-	-	-	-	-	50,000
Town Well #4 Equip.	-	-	500,000	-	-	-	-	-	500,000
Town Wells 3 & 4	1,600,000	1,466,945	516,871	-	-	-	-	-	1,983,816
LMWTP Filter Modifications	2,100,000	1,226,402	4,109,000	-	-	-	-	-	5,335,402
Water Production Wells	-	-	-	-	-	-	707,200	3,737,000	4,444,200
EMA System Improvements	340,000	91,653	206,000	-	-	-	-	-	297,653
Lake Mary Wellfield #2 Pipeline	-	-	-	-	-	-	-	68,400	68,400
<b>Total Water</b>	<b>7,595,409</b>	<b>4,762,517</b>	<b>9,023,763</b>	<b>3,606,700</b>	<b>2,414,200</b>	<b>2,497,500</b>	<b>3,428,500</b>	<b>5,077,100</b>	<b>30,810,280</b>

	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>Wastewater</b>									
Buffalo Park Tank Repaint	\$ -	125,000	-	-	-	-	-	-	125,000
Rio Computer	30,000	30,000	-	-	-	-	-	-	30,000
Primary Effluent Pump Replace	-	6,467	-	-	-	-	-	-	6,467
Reclaimed Water Storage	-	15,194	-	-	-	-	-	-	15,194
Reserve Plant Engineering	36,510	36,510	30,000	-	-	-	-	-	66,510
WW System Optimization	340,000	101,465	300,000	-	-	-	-	-	401,465
Wildcat Screw Press	61,800	5,500	44,367	-	-	-	-	-	49,867
Rio Plant Screw Press	60,100	45,000	-	-	-	-	-	-	45,000
Rio Plant Chem Feed	50,000	50,017	-	-	-	-	-	-	50,017
Wildcat Crackseal	10,069	10,000	-	-	-	-	-	-	10,000
WC Upgrade/Reclaim Connection	-	-	150,000	-	-	-	-	-	150,000
WW Plant Expansion Design	-	-	-	-	-	-	1,256,600	6,447,100	7,703,700
Bio Tower Media	1,100,000	-	1,100,000	-	-	-	-	-	1,100,000
Wildcat Add'l SEPS Pump	-	-	64,169	-	-	-	-	-	64,169
Rio Plant Chipseal	-	-	33,360	-	-	-	-	-	33,360
Septage Pipe Replacement	-	-	36,000	-	-	-	-	-	36,000
Wildcat SCADA	-	-	-	313,500	-	-	-	-	313,500
Wildcat Loadout Replacement	-	-	-	53,000	-	-	-	-	53,000
Rio Plant UPS	-	-	-	23,200	-	-	-	-	23,200
Wildcat Crackseal	-	-	-	29,000	-	-	-	-	29,000
Additional Digester at Wildcat	-	-	-	115,800	2,263,000	-	-	-	2,378,800
Replacement Dredge	-	-	-	-	189,400	-	-	-	189,400
Rio Plant Additional Filter	-	-	-	-	122,700	1,134,500	906,000	-	2,163,200
Rio Plant Clear/Skim Modifier	-	-	-	-	-	112,000	-	-	112,000
Wildcat Primary Clarifier Coating	-	-	-	-	-	183,600	-	-	183,600
Wildcat Crackseal	-	-	-	-	-	12,900	-	-	12,900
Wildcat Pipe Replacement	-	-	-	-	-	61,200	125,700	265,600	452,500
Wildcat Grease Treatment	-	-	-	-	-	-	-	264,300	264,300
Wildcat Blast and Mortar Wash	-	-	-	-	-	-	-	161,200	161,200
Second Street Sewer	312,667	215,153	311,000	-	-	-	-	-	526,153
EMA System Improvements	-	-	-	257,500	-	-	-	-	257,500
Birch Ave Sewer	437,400	68,000	677,494	-	-	-	-	-	745,494
Humphreys Sewer (ADOT)	-	-	267,024	150,576	-	-	-	-	417,600
Arrowhead/Mt. View Sewer	-	-	105,547	1,147,700	-	-	-	-	1,253,247
Wildcat Boiler Replacement	-	-	-	43,700	-	-	-	-	43,700
Continental Outfall Sewer	-	-	-	-	-	247,200	-	-	247,200
Reclaimed Loadout Station	-	-	-	-	-	168,000	-	-	168,000
Mike's Pike Sewer	-	-	-	-	-	213,000	-	-	213,000
Terrace/Birch Sewer	-	-	-	-	-	207,700	339,200	-	546,900
Lower Greenlaw Sewer	-	-	-	-	-	-	-	312,000	312,000
Rio Outfall	803,796	821,714	229,246	231,700	238,200	244,800	251,300	257,900	2,274,860
Reserve	81,995	50,000	81,955	86,900	89,300	91,800	94,200	96,700	590,855
Total Wastewater	3,324,337	1,580,020	3,430,162	2,452,576	2,902,600	2,676,700	2,973,000	7,804,800	23,819,858
<b>Total Water and Wastewater</b>	<b>\$ 10,919,746</b>	<b>6,342,537</b>	<b>12,453,925</b>	<b>6,059,276</b>	<b>5,316,800</b>	<b>5,174,200</b>	<b>6,401,500</b>	<b>12,881,900</b>	<b>54,630,138</b>

**CITY OF FLAGSTAFF  
CAPITAL IMPROVEMENT PROGRAM LISTING  
FISCAL YEARS 2002-2008**

	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>Airport</b>									
Master Plan Update	\$ 700,033	76,500	547,447	322,467	-	-	-	-	946,414
Design/Construct Apron Replacement	1,145,000	1,950,930	-	-	-	-	-	-	1,950,930
Demolition Bldgs/Apron	-	6,468	-	-	-	-	-	-	6,468
Environmental Services	100,093	5,289	-	-	-	-	-	-	5,289
Design & Constr Air Carrier Apron	1,130,000	984,734	-	-	-	-	-	-	984,734
Design & Constr Taxiway/Apron-GA	-	-	-	-	200,000	2,500,000	-	-	2,700,000
Design/Constr JWP/Pulliam Widening	-	-	-	-	200,000	1,600,000	-	-	1,800,000
Design/Constr ARFF & Snow Equip	-	-	-	125,000	1,925,000	-	-	-	2,050,000
New Parallel Taxiway North	8,579,695	5,268,395	2,982,374	281,254	-	-	-	-	8,532,023
Land Acquisition	1,140,000	-	-	-	1,140,000	-	1,140,000	-	2,280,000
Safety Area Rehab RW3	982,791	116,563	118,174	-	-	-	-	-	234,737
Runway Extension	-	-	503,736	3,500,000	5,000,000	-	-	-	9,003,736
Future Projects-FAA	-	-	-	-	-	-	500,000	3,000,000	3,500,000
Pavement Crack Seal Overlay	-	-	222,327	-	-	-	475,000	-	697,327
Rental Car Clean up area	-	-	950,000	-	-	-	-	-	950,000
West Hangar Area	-	-	1,900,000	-	-	-	-	-	1,900,000
Aerial Mapping	-	-	78,785	-	-	-	-	-	78,785
<b>Total Airport</b>	<b>\$ 13,777,612</b>	<b>8,408,879</b>	<b>7,302,843</b>	<b>4,228,721</b>	<b>8,465,000</b>	<b>4,100,000</b>	<b>2,115,000</b>	<b>3,000,000</b>	<b>37,620,443</b>



**CITY OF FLAGSTAFF  
CAPITAL IMPROVEMENT PROGRAM LISTING  
FISCAL YEARS 2002-2008**

	Budget 2001-2002	Estimate 2001-2003	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>Environmental Services</b>									
Bin Storage Area	\$ 28,000	-	28,000						28,000
Annual Setaside - Landfill Closure	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,500,000
Landfill Consultant Fees	100,000	-	50,000	-	-	-	-	-	50,000
Landfill Fencing - Lateral Expansion	-	-	-	-	-	-	-	30,000	30,000
Cinderlake Landfill Site Entry	210,109	5,103	-	-	-	-	-	-	5,103
Cinderlake Landfill Residential Dropoff	100,125	10,000	50,805	-	-	-	-	-	60,805
Methane Control	85,000	-	-	-	-	-	85,000	-	85,000
Methane Mitigation	52,000	-	50,000	-	-	-	1,000,000	-	1,050,000
Methane Gas Collection Wells	35,000	-	35,000	-	-	-	-	-	35,000
Extension of Well (Vadoze Well)	25,000	-	15,000	25,000	25,000	25,000	25,000	25,000	140,000
Tree Clearing Landfill	-	-	40,000	-	-	-	-	-	40,000
MRF Entry Improvements	240,445	-	242,444	-	-	-	-	-	242,444
Landfill Site Improvement	-	133,668	-	-	-	-	-	-	133,668
Completion of Tier II Analysis	-	-	23,000	-	-	-	-	-	23,000
HH Hazardous Waste Building	-	199,027	107,000	-	-	-	-	-	306,027
<b>Total Environmental Services</b>	<b>\$ 1,560,679</b>	<b>847,798</b>	<b>1,246,249</b>	<b>525,000</b>	<b>525,000</b>	<b>525,000</b>	<b>1,610,000</b>	<b>555,000</b>	<b>5,834,047</b>

**CITY OF FLAGSTAFF  
CAPITAL IMPROVEMENT PROGRAM LISTING  
FISCAL YEARS 2002-2008**

	Budget 2001-2002	Estimate 2001-2003	Budget 2002-2003	Budget 2003-2004	Budget 2004-2005	Budget 2005-2006	Budget 2006-2007	Budget 2007-2008	Total Plan
<b>Stormwater Utility</b>									
Drainage Improvements	\$ -	-	-	410,000	410,000	450,000	850,000	850,000	2,970,000
<b>Total Stormwater Utility</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>410,000</b>	<b>410,000</b>	<b>450,000</b>	<b>850,000</b>	<b>850,000</b>	<b>2,970,000</b>

## **FINANCING THE CAPITAL PLAN**

The major sources of financing capital improvements in the upcoming fiscal year are:

Operating Funds	69.9%
Debt Financing	19.5%
Grants	10.6%

The rating agencies (Standard and Poors' Corp. and Moody Investors, Inc.) view 15% from operating funds as highly favorable. The City currently is financing 69.9% of its CIP out of operating funds. However, because of large funding requirements, debt financing still continues to be the major source of financing for capital improvements. A brief description of the major types of financing available and limitations as to use is presented below.

### **GENERAL OBLIGATION (G.O.) BONDS**

The bonds issued are general obligations of the City secured by the full faith and credit of the City through its power to tax. In order for bonds to be issued, voter authorization must be obtained. Debt service (payment of principal and interest) is to be paid from the proceeds of ad valorem taxes, i.e., property taxes. The Arizona Constitution and State Statutes limit the indebtedness that a jurisdiction may incur by the type of project constructed. The City can issue G.O. bonds up to 20% of the secondary assessed valuation for projects involving water, sewer, artificial lighting, parks, open space, and recreational facilities. For all other general-purpose improvements, the City may issue up to 6% of its secondary assessed valuation. \$34.1 million was outstanding on July 2, 2002, and the City has \$20.2 million in available capacity at the 6% debt margin and \$57.3 million in available capacity at the 20% debt margin as of July 1, 2002. In November 1996, \$8.2 million in General Obligation bonds for Parks and Recreation improvements was approved and \$1.1 remains to be issued.

### **HIGHWAY USER REVENUE (HURF) BOND**

The State distributes a share of the motor vehicle fuel tax to cities based partially on population (50% of allocation) and partially on jurisdiction of origin. This special revenue source can only be used for maintenance or construction of streets and highways. Special revenue bonds can be issued for construction of street projects, with the gas tax revenues pledged as a source of debt repayment. The annual total debt service, both principal and interest, cannot exceed 50% of the HURF distribution received for the most recent

twelve month period by the City. The City has issued \$16.8 million and \$16.3 million is outstanding as of July 2, 2002. Approximately \$45.5 million in capacity is currently available in junior lien or senior lien bonds.

### **JUNIOR LIEN BONDS PAYABLE FROM HIGHWAY USER TAX REVENUES**

In order for the City to issue junior lien bonds, the City must have received Highway Users Tax Revenues in the twelve months preceding the issuance of the bonds in an amount equal to 1.5 times the highest annual debt service requirements (principal and interest) on all HURF bonds outstanding. Additionally, if coverage is not at least two times the highest debt service requirements, then the proposed bonds must bear a rating at the time of the issuance of "A" or better by one of the nationally recognized rating agencies. The City issued \$5.6 million of junior lien bonds in FY 1993 and all bonds are still outstanding. The City may issue any combination of junior and senior lien bonds as long as the coverage requirements are satisfied. Approximately \$45.5 million in capacity is currently available in junior lien bonds or as senior lien bonds.

### **WATER AND SEWER REVENUE BONDS**

In addition to water/sewer G.O. bonds, the City can sell bonds that pledge utility revenues. Debt service requirements are paid from the net revenue derived by the City from the operations of its water and sewer system after provision has been made for the payment from such revenues of the reasonable and necessary expenses of the operation and maintenance of such systems. Therefore, there is no legal limitation on indebtedness that can be incurred; rather, there is only the practical limitations imposed by what the utility rate structures will support.

The \$40.7 million authorized by voters in November 1990 can be either G.O. bonds or revenue bonds. The issuance thus far has been G.O. bonds. The \$6.8 million remaining authorization was sold in FY 2003 through the Water Infrastructure Financing Authority (WIFA). The City is pledging the revenue of its water and wastewater system.

### **SPECIAL IMPROVEMENT/ASSESSMENT DISTRICTS**

Special improvements/assessments are a means of financing services or capital improvements that benefit specific property owners more than the

general public. Majority consent must be obtained from the property owners within the designated geographic assessment district. These property owners are then levied a supplemental property tax assessment for their share of the costs of the improvements. The City is currently assessing two districts.

### **MUNICIPAL FACILITIES CORPORATION (MFC) BONDS**

The Flagstaff Municipal Facilities Corporation, Inc. (MFC) is a not-for-profit corporation over which the City exercises significant oversight authority. It was formed to assist the City in acquiring land and constructing improvements thereon, constructing and acquiring improvements upon land owned by the City, and in any other way incurring expenses to improve the use of presently owned facilities, or as they may be expanded in the future. The City Charter requires that to construct projects, with the exception of utilities, public safety and street facilities in excess of \$1 million require voter approval. The \$1 million limit is adjusted annually by the consumer price index at July 1 of each year. The estimated amount July 1, 2002 is \$1.8 million.

The Corporation finances various projects for the benefit of the City by issuing MFC bonds. Bonds may be issued without voter approval and without limitation as to interest rate or amount. The City enters into a rental lease agreement with the corporation sufficient to service the debt on the MFC bonds. The bonds are made marketable by assuring, prior to entering into any lease agreement with the MFC, the City will maintain an excise, transaction privilege, and franchise tax base at least three times the maximum annual debt service.

Most municipalities in Arizona have utilized this method of financing to construct major public projects such as municipal complexes, civic centers, and sports complexes. In September 1997, voters approved \$4.7 million in MFC Bonds for the construction of a facility to be leased by USGS. The City issued these bonds in FY 2001 and all bonds are still outstanding. In May 2000, the City received voter authorization to issue \$25 million in bonds for the construction of an overpass at 4<sup>th</sup> Street.

### **CERTIFICATES OF PARTICIPATION**

This type of financing is often used for lease purchases and is very similar to bond financing. An official statement for the certificates is prepared, which very closely resembles bond-offering statements. Proceeds from the

certificates are remitted through a trust and per the lease agreement to the lessor. Lease payments are made to the trustee who then remits the appropriate funds to the certificate holders. Additionally, the trust holds an assignment agreement with the lessor to protect the investors. Certificates of Participation are often brokered through private placements to hold down issuance costs.

### **LEASE FINANCING**

Under this type of debt financing, a governmental entity enters into a contractual arrangement with the issuer to construct or otherwise acquire facilities and/or equipment that is needed by the entity. Ordinarily, all operation and maintenance costs are the responsibility of the lessee (borrower).

The lease terms are generally structured such that the rental payments are sufficient to meet debt service costs as well as any administrative expenses. Usually a reserve fund is set aside at inception as security to obtain a competitive interest rate.

Typically, lease financing is used for acquisition of major capital equipment, e.g., computer systems, fire apparatus, which are very expensive and have a useful life greater than five years but typically are not expected to have a useful life as long as the terms of bonds issued.

### **GRANTS**

Grants are contributions of cash or other assets from another governmental entity to be used or expended for a specified purpose, activity, or facility. Grants can be either capital grants or operating grants. Capital grants are for the acquisition or construction of fixed assets and usually require some local effort match. All other grants are considered operating grants. Grants have specific compliance requirements including prescribing the activities allowed and not allowed, eligibility requirements, matching level of effort or earmarking requirements, reporting requirements, and special provisions to be taken into consideration.

The current expansion at Pulliam Airport is being financed with proceeds from the sale of airport property and ADOT and FAA grants. Major funding for the City's various affordable housing programs is provided through HOME and Community Development Block grants. The City has also received major funding for a streetscaping project under the ISTEA (Intermodal Surface Transportation Efficiency) grant.

**Block Grant Programs.** The Federal government distributes grant funds under eight omnibus block grant programs. With the 1995 Census, HUD designated Flagstaff as an Entitlement Community. This designation allows the City to receive funding directly from HUD. These funds will be used primarily for low income housing repair and construction and infrastructure in low-income neighborhoods.

#### **INTERGOVERNMENTAL AGREEMENTS (IGA)**

Infrastructure needs may, at times, overlap different jurisdictional boundaries. Jurisdictions then often enter into an IGA for the construction and proportionally shared payment of the project. One jurisdiction will act as primary lead agent for project management purposes. The Transportation Regional Plan and Storm Drainage Master Plan, in particular, may often require coordinated efforts between the City, Arizona Department of Transportation (ADOT) and Coconino County.

#### **STATE REVOLVING LOAN FUND**

Arizona has established a revolving fund empowered to accept Federal capitalization grants for publicly owned wastewater treatment projects pursuant to the Federal Water Pollution Control Act and Water Quality Act. In order to qualify for the Federal monies, the State must match a 20% contribution into the fund. The WIFA that issues bonds that are then lent to different governmental entities to finance projects, manages Arizona's fund. Projects are submitted to WIFA for review and prioritization. Based on this compilation, projects are then eligible for funding. The City previously received a \$6 million loan from these funds for the reclaimed water distribution system. The WIFA board approved an additional loan of \$6.8 million in water improvements.

Another loan program available through the State is the Arizona State Transportation Board's Airport Revolving Loan Program. The loans are provided for airport-related construction projects not eligible for federal funding or under other programs and are designed to improve airport self-sufficiency. The City received a \$600,000 loan from these funds for the construction of an additional hangar.

#### **PAY-AS-YOU-GO FINANCING**

Projects funded on a pay-as-you-go basis derive their financing from current revenue streams or prior savings that have been kept in fund balance. This method of financing eliminates the need for borrowing and thereby preserves debt capacity for

other purposes. Costs are lower because non-debt financing does not incur interest costs. The major drawbacks of pay-as-you-go financing include inadequacy of funds available (taxes, reserves); erratic impact on rate structures (water/sewer rates); legislative approval (formation of improvement district); and political difficulties (impact fees or other exactions).

The City is currently funding 69.9% of capital improvements on a pay-as-you-go basis. Capital improvements that are considered ongoing improvements and maintenance required expenditures are built into the rate structure of the two enterprise funds (Utilities and Environmental Services). Additionally, the City has sinking reserve funds for landfill closure.

### **FIVE-YEAR PROJECTIONS BY FUND**

#### **GENERAL FUND**

The five-year financial projection includes on-going expenditures related to capital purchases and revised service levels. This includes financing for flood control, facility needs, and land acquisition. The parks division has increased to reflect additional duties for new projects that are estimated to be completed over the next five years. These include new Parks, Streetscape projects, FUTS trails, and the recently completed Heritage Square.

As financial conditions change in the city the five-year projections are continually updated to balance the on-going sources and uses of funds, whether the change is a planned expenditure, increases in insurance costs or changes in revenue sources. The projections also include other factors such as inflation and turnover based on historical experience.

#### **STREETS**

The five-year financial projection includes rolling stock replacements, increased maintenance for new construction and estimates to purchase cinders for snow season. Capital includes annual allocations for the street overlay program, ADA compliance, the Fourth Street overpass project, and minor street improvements.

#### **LIBRARY**

The Library Fund projects on-going operations at the current level of funding. Also included are the operating and maintenance costs related to

the on-line automation project that was completed in FY 2001.

## **TOURISM**

Tourism continues on-going operations at the current level of funding.

## **RECREATION**

The five-year financial projection includes estimated timing of projects and the related increase in funds transferred to the General Fund for operations and maintenance of new parks based on acreage and historical costs. Additional insurance premiums for amenities such as skate parks are also transferred to the General Fund. As of June 2001 the city issued \$3.1 million in General Obligation bonds. The city currently has remaining authority to issue \$1.1 million in general obligation bonds for parks projects, but does not intend to issue this authority.

## **REAL ESTATE PROCEEDS**

The Real Estate Proceeds Fund has budgeted for open space acquisition. The future allocations for the purchase of open space are contingent on the sale of the property and will be adjusted as the sales occur.

## **SECONDARY PROPERTY TAX FUND**

The five-year projection uses the current assessed valuation figures from the county to estimate property taxes that will be available for debt service expenditures. The projection assumes additional voter authorization to be issued in the future and maintaining the existing tax rate. This allows the city to look at the long-term property tax rates to smooth the highs and lows and maintains a more level tax rate from year to year.

## **UTILITIES**

The City uses a rate model to balance on-going costs, revised service levels and capital expenditures with anticipated revenues over a ten-year period. Based on this model that was updated in 2002, no rate increase is anticipated. The City's water and wastewater operations are operated as an Enterprise Fund activity, i.e., self-sustaining operations with user fees and charges based on a "cost-of-service" methodology. The rate model determines the minimum revenue requirements needed to support operations including: all operating and maintenance costs; capital improvements

considered routine in nature; principal and interest payments on bonded debt related to utility construction; and maintaining a year-end fund balance sufficient to ensure adequate working capital.

## **AIRPORT**

The Airport includes the five-year capital plans as presented to ADOT and FAA with the necessary city match and General Fund subsidy combined with continued operations and expected revenue changes, including the new fixed base operator beginning in FY 2002. The Airport has \$7.3 million budgeted for capital projects, of which ADOT and FAA are expected to fund \$4.2 million.

## **ENVIRONMENTAL SERVICES**

Included in the five-year projection is the anticipated funding to cover the landfill closure and post-closure costs at the end of the useful life of the landfill. The five-year projection balances anticipated revenues at current rates with on-going operations, capital needs and revised service levels for all operations. A State grant has enabled the City to construct a Household Projects Collection center located at the Cinderlake Landfill. A year-round Hazardous Waste program will be fully implemented in 2003.

CITY OF FLAGSTAFF  
GENERAL FUND  
FIVE YEAR PLAN 2003-2008

Sources of Funds	Actual 2000-2001	Budget		Estimate		Budget		2003-2004		2004-2005		2005-2006		2006-2007		2007-2008	
		2001-2002	2001-2002	2001-2002	2002-2003	2002-2003	2002-2003	2003-2004	2003-2004	2004-2005	2004-2005	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
Beginning Fund Balance	\$ 15,973,031	16,946,498		17,829,187	13,836,044		13,836,044	5,840,606	5,840,606	4,937,460	4,937,460	5,819,254	5,819,254	7,218,775	7,218,775	8,868,083	8,868,083
Revenues																	
Taxes																	
Sales Tax	10,810,658	10,787,211		11,101,606	11,432,104		11,432,104	11,720,267	11,720,267	12,015,704	12,015,704	12,318,600	12,318,600	12,629,144	12,629,144	12,947,529	12,947,529
Property Tax	2,853,091	3,066,182		3,011,483	3,117,493		3,117,493	3,242,193	3,242,193	3,355,670	3,355,670	3,473,118	3,473,118	3,594,677	3,594,677	3,720,491	3,720,491
Franchise Fees	1,690,043	1,719,471		1,770,735	1,803,748		1,803,748	1,879,725	1,879,725	1,960,375	1,960,375	2,046,059	2,046,059	2,106,241	2,106,241	2,168,228	2,168,228
Intergovernmental Revenues																	
State Shared Income Tax	6,432,879	5,516,028		5,516,028	5,607,519		5,607,519	6,963,594	6,963,594	7,033,230	7,033,230	7,103,562	7,103,562	7,174,598	7,174,598	7,246,344	7,246,344
State Shared Sales Tax	4,919,575	4,227,141		4,127,647	4,121,256		4,121,256	4,203,681	4,203,681	4,287,755	4,287,755	4,373,510	4,373,510	4,460,980	4,460,980	4,550,200	4,550,200
Auto Lieu Tax	1,913,662	1,600,000		1,755,969	1,791,089		1,791,089	1,901,911	1,901,911	2,014,949	2,014,949	2,055,248	2,055,248	2,096,353	2,096,353	2,138,280	2,138,280
Federal Grants	659,816	670,193		741,797	644,308		644,308	547,724	547,724	562,096	562,096	576,846	576,846	591,984	591,984	607,520	607,520
State Grants	336,775	232,624		124,128	303,723		303,723	199,390	199,390	205,370	205,370	211,540	211,540	217,890	217,890	224,430	224,430
License & Permits																	
Business Licenses	35,203	32,163		32,163	33,800		33,800	35,490	35,490	37,265	37,265	39,128	39,128	41,084	41,084	43,138	43,138
Building Permits	1,068,009	1,335,000		1,560,000	1,388,400		1,388,400	1,443,936	1,443,936	1,501,693	1,501,693	1,561,761	1,561,761	1,624,231	1,624,231	1,689,200	1,689,200
Other Licenses and Permits	215,238	123,840		181,982	131,550		131,550	136,640	136,640	141,985	141,985	147,597	147,597	153,489	153,489	159,676	159,676
Charges for Services																	
General Government	180,483	126,993		141,027	145,000		145,000	152,250	152,250	159,862	159,862	167,856	167,856	176,249	176,249	185,063	185,063
Parks and Recreation	518,704	524,900		502,978	538,825		538,825	559,048	559,048	580,183	580,183	602,265	602,265	625,346	625,346	649,469	649,469
Public Safety	251,252	891,704		805,704	904,559		904,559	925,244	925,244	946,476	946,476	968,271	968,271	990,644	990,644	1,013,613	1,013,613
Cemetery	75,186	92,275		97,651	97,000		97,000	101,850	101,850	106,943	106,943	112,290	112,290	117,904	117,904	123,800	123,800
Fines & Forfeitures																	
Court Fines	797,335	817,150		814,071	937,000		937,000	951,450	951,450	966,299	966,299	981,563	981,563	997,259	997,259	1,013,407	1,013,407
Other Fines	84,684	83,424		124,060	130,125		130,125	132,788	132,788	135,514	135,514	138,303	138,303	141,158	141,158	144,081	144,081
Other Revenue																	
Interest Earnings	1,185,889	650,000		520,000	520,000		520,000	520,000	520,000	520,000	520,000	520,000	520,000	520,000	520,000	520,000	520,000
Miscellaneous	409,720	1,578,871		1,293,949	1,131,928		1,131,928	800,568	800,568	803,545	803,545	806,659	806,659	818,008	818,008	839,649	839,649
Total Revenues	34,438,202	34,075,170	34,222,978	34,222,978	34,779,427	34,779,427	34,779,427	36,417,749	36,417,749	37,334,914	37,334,914	38,204,177	38,204,177	39,077,240	39,077,240	39,984,119	39,984,119
Transfers In																	
Library		250,000		-	250,000		250,000										
HURF	324,311	94,287		94,032	172,030		172,030	93,500	93,500	93,500	93,500	75,000	75,000	75,000	75,000	75,000	75,000
Beautification	150,201	162,201		162,201	167,201		167,201	181,201	181,201	185,451	185,451	189,707	189,707	193,970	193,970	199,239	199,239
Tourism	6,238	6,238		6,238	6,238		6,238	6,238	6,238	6,238	6,238	6,238	6,238	6,238	6,238	6,238	6,238
Recreation-BBB	419,512	736,390		736,390	802,567		802,567	902,978	902,978	929,509	929,509	952,915	952,915	982,222	982,222	1,006,956	1,006,956
Utilities fund	2,380,133	2,394,293		2,394,293	2,406,423		2,406,423	2,402,563	2,402,563	2,398,988	2,398,988	2,420,558	2,420,558	2,410,723	2,410,723	1,811,423	1,811,423
Solid Waste	429,678	429,678		429,678	429,678		429,678	429,678	429,678	4,678	4,678	4,678	4,678	4,678	4,678	4,678	4,678
Capital Projects Fund		321,334		321,334	-		-										
Total Transfers In	3,710,073	4,394,421	4,144,166	4,144,166	4,234,137	4,234,137	4,234,137	4,016,158	4,016,158	3,618,364	3,618,364	3,649,096	3,649,096	3,672,831	3,672,831	3,103,534	3,103,534
Total Revenues & Transfers In	38,148,275	38,469,591	38,367,144	38,367,144	39,013,564	39,013,564	39,013,564	40,433,907	40,433,907	40,953,278	40,953,278	41,853,273	41,853,273	42,750,071	42,750,071	43,087,653	43,087,653
Total Sources of Funds	54,121,305	55,416,089	56,196,331	56,196,331	52,849,608	52,849,608	52,849,608	46,274,513	46,274,513	45,890,739	45,890,739	47,672,527	47,672,527	49,968,845	49,968,845	51,955,735	51,955,735

CITY OF FLAGSTAFF  
GENERAL FUND  
FIVE YEAR PLAN 2003-2008

Use of Funds	Actual 2000-2001	Budget		Estimate		Budget		2003-2004		2004-2005		2005-2006		2006-2007		2007-2008	
		2001-2002	2001-2002	2001-2002	2002-2003	2002-2003	2002-2003	2003-2004	2003-2004	2004-2005	2004-2005	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
<b>Departments</b>																	
General Administration	2,409,902	3,751,243	3,581,706	3,721,591	3,861,380	3,861,380	3,861,380	3,861,380	3,861,380	3,883,031	3,883,031	4,069,241	4,069,241	4,094,438	4,094,438	4,288,393	4,288,393
Management Services	3,008,610	3,358,863	3,154,570	2,861,085	3,029,324	3,029,324	3,029,324	3,029,324	3,029,324	3,027,658	3,027,658	3,109,771	3,109,771	3,274,112	3,274,112	3,280,743	3,280,743
Community Development	3,808,597	4,167,537	4,030,729	4,206,871	3,867,690	3,867,690	3,867,690	3,867,690	3,867,690	3,973,267	3,973,267	4,081,727	4,081,727	4,193,150	4,193,150	4,307,615	4,307,615
Fire	5,994,108	6,368,000	6,175,698	6,804,324	6,989,906	6,989,906	6,989,906	6,989,906	6,989,906	7,180,554	7,180,554	7,376,404	7,376,404	7,577,600	7,577,600	7,784,287	7,784,287
Police	8,936,591	9,587,952	9,242,129	10,603,885	10,775,676	10,775,676	10,775,676	10,775,676	10,775,676	11,067,959	11,067,959	11,368,179	11,368,179	11,676,551	11,676,551	11,993,296	11,993,296
Public Works	5,027,592	5,652,394	5,287,050	5,899,519	6,147,609	6,147,609	6,147,609	6,147,609	6,147,609	6,311,177	6,311,177	6,475,110	6,475,110	6,648,529	6,648,529	6,822,053	6,822,053
Non-Departmental	2,230,759	2,813,657	1,771,511	2,231,149	1,947,231	1,947,231	1,947,231	1,947,231	1,947,231	2,388,489	2,388,489	1,948,522	1,948,522	1,997,565	1,997,565	2,047,841	2,047,841
Contingency	200,663	940,000	250,000	670,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Less Indirect Charges	(4,716,648)	(4,885,333)	(4,644,936)	(4,658,210)	(4,924,747)	(4,924,747)	(4,924,747)	(4,924,747)	(4,924,747)	(5,200,613)	(5,200,613)	(5,486,134)	(5,486,134)	(5,781,649)	(5,781,649)	(5,955,098)	(5,955,098)
<b>Total Department Expenditures</b>	<b>26,900,174</b>	<b>31,754,313</b>	<b>28,848,457</b>	<b>32,340,214</b>	<b>31,944,069</b>	<b>31,944,069</b>	<b>31,944,069</b>	<b>31,944,069</b>	<b>31,944,069</b>	<b>32,881,522</b>	<b>32,881,522</b>	<b>33,192,820</b>	<b>33,192,820</b>	<b>33,930,296</b>	<b>33,930,296</b>	<b>34,819,130</b>	<b>34,819,130</b>
<b>Debt Service</b>																	
Leases (copier)	16,365	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Leases (radios)	580,765	900,000	700,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Debt Service</b>	<b>597,130</b>	<b>900,000</b>	<b>700,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Operating Budget</b>	<b>27,497,304</b>	<b>32,654,313</b>	<b>29,548,457</b>	<b>32,340,214</b>	<b>31,944,069</b>	<b>31,944,069</b>	<b>31,944,069</b>	<b>31,944,069</b>	<b>31,944,069</b>	<b>32,881,522</b>	<b>32,881,522</b>	<b>33,192,820</b>	<b>33,192,820</b>	<b>33,930,296</b>	<b>33,930,296</b>	<b>34,819,130</b>	<b>34,819,130</b>
<b>Revised service Levels</b>																	
Police officers @ 2 per year	-	-	-	-	102,500	102,500	102,500	102,500	102,500	207,563	207,563	315,252	315,252	425,633	425,633	538,774	538,774
Additional operating costs	-	-	-	-	24,008	24,008	24,008	24,008	24,008	49,216	49,216	50,446	50,446	51,708	51,708	53,000	53,000
New Positions/Change to Comp Pkg	-	-	-	-	102,500	102,500	102,500	102,500	102,500	207,563	207,563	315,252	315,252	425,633	425,633	538,774	538,774
<b>Total Revised Service Levels</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>229,008</b>	<b>229,008</b>	<b>229,008</b>	<b>229,008</b>	<b>229,008</b>	<b>464,342</b>	<b>464,342</b>	<b>680,951</b>	<b>680,951</b>	<b>902,974</b>	<b>902,974</b>	<b>1,130,549</b>	<b>1,130,549</b>
<b>Capital/CIP</b>																	
Fleet	605,218	915,832	97,620	1,196,610	824,299	824,299	824,299	824,299	824,299	726,419	726,419	445,198	445,198	334,446	334,446	634,329	634,329
MIS	664,635	917,665	917,665	510,998	564,958	564,958	564,958	564,958	564,958	592,176	592,176	775,085	775,085	813,839	813,839	854,531	854,531
Cip	1,834,445	6,604,787	2,943,967	3,959,470	2,512,500	2,512,500	2,512,500	2,512,500	2,512,500	1,228,500	1,228,500	783,000	783,000	420,000	420,000	340,000	340,000
Capital	862,101	477,621	1,098,774	2,839,808	455,000	455,000	455,000	455,000	455,000	-	-	-	-	-	-	-	-
<b>Total Capital/CIP</b>	<b>3,966,399</b>	<b>8,915,905</b>	<b>5,058,026</b>	<b>8,506,886</b>	<b>4,356,757</b>	<b>4,356,757</b>	<b>4,356,757</b>	<b>4,356,757</b>	<b>4,356,757</b>	<b>2,547,095</b>	<b>2,547,095</b>	<b>2,003,283</b>	<b>2,003,283</b>	<b>1,568,285</b>	<b>1,568,285</b>	<b>1,828,860</b>	<b>1,828,860</b>
<b>Transfers Out</b>																	
Library	1,078,240	1,024,240	1,003,756	1,127,079	1,155,256	1,155,256	1,155,256	1,155,256	1,155,256	1,184,137	1,184,137	1,213,741	1,213,741	1,244,084	1,244,084	1,275,186	1,275,186
Hurf	2,380,133	2,394,293	2,394,293	2,401,423	3,402,563	3,402,563	3,402,563	3,402,563	3,402,563	2,398,988	2,398,988	2,420,558	2,420,558	2,410,723	2,410,723	1,811,423	1,811,423
Economic Development	-	-	-	50,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Arts and Science	78,354	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000
Real Estate Proceeds	150,000	150,000	150,000	150,000	275,400	275,400	275,400	275,400	275,400	275,400	275,400	275,400	275,400	275,400	275,400	275,400	275,400
Community Redevelopment-CDBG	425,000	425,000	416,500	375,400	714,000	714,000	714,000	714,000	714,000	810,000	810,000	707,000	707,000	634,000	634,000	688,000	688,000
Capital Projects Fund	821,000	-	400,000	776,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Airport	783,000	1,123,000	947,000	776,000	714,000	714,000	714,000	714,000	714,000	810,000	810,000	707,000	707,000	634,000	634,000	688,000	688,000
Environmental Services	62,688	64,255	64,255	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	<b>5,778,415</b>	<b>5,275,788</b>	<b>5,470,804</b>	<b>4,974,902</b>	<b>5,707,219</b>	<b>5,707,219</b>	<b>5,707,219</b>	<b>5,707,219</b>	<b>5,707,219</b>	<b>4,828,525</b>	<b>4,828,525</b>	<b>4,776,699</b>	<b>4,776,699</b>	<b>4,699,207</b>	<b>4,699,207</b>	<b>4,185,009</b>	<b>4,185,009</b>
<b>Excess revenues over expenditures</b>	<b>906,157</b>	<b>(8,376,415)</b>	<b>(1,710,143)</b>	<b>(6,808,436)</b>	<b>(1,803,146)</b>	<b>(1,803,146)</b>	<b>(1,803,146)</b>	<b>(1,803,146)</b>	<b>(1,803,146)</b>	<b>231,794</b>	<b>231,794</b>	<b>1,199,521</b>	<b>1,199,521</b>	<b>1,649,308</b>	<b>1,649,308</b>	<b>1,124,105</b>	<b>1,124,105</b>
<b>One Time Projects</b>																	
Land Acquisition/Facility Needs	-	5,300,000	3,183,000	2,087,000	-	-	-	-	-	-	-	-	-	-	-	-	-
LERDS and Construction	(950,000)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(650,000)	(650,000)	(200,000)	(200,000)	-	-	-	-
<b>Total One Time Projects</b>	<b>(950,000)</b>	<b>4,400,000</b>	<b>2,283,000</b>	<b>1,187,000</b>	<b>(900,000)</b>	<b>(900,000)</b>	<b>(900,000)</b>	<b>(900,000)</b>	<b>(900,000)</b>	<b>(650,000)</b>	<b>(650,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Uses of Funds</b>	<b>36,292,118</b>	<b>51,246,006</b>	<b>42,360,287</b>	<b>47,009,002</b>	<b>41,337,053</b>	<b>41,337,053</b>	<b>41,337,053</b>	<b>41,337,053</b>	<b>41,337,053</b>	<b>40,071,484</b>	<b>40,071,484</b>	<b>40,453,752</b>	<b>40,453,752</b>	<b>41,100,763</b>	<b>41,100,763</b>	<b>41,963,548</b>	<b>41,963,548</b>
<b>Ending Fund Balance</b>	<b>\$ 17,829,187</b>	<b>\$ 4,170,083</b>	<b>\$ 13,836,044</b>	<b>5,840,606</b>	<b>4,937,460</b>	<b>4,937,460</b>	<b>4,937,460</b>	<b>4,937,460</b>	<b>4,937,460</b>	<b>5,819,254</b>	<b>5,819,254</b>	<b>7,218,775</b>	<b>7,218,775</b>	<b>8,868,083</b>	<b>8,868,083</b>	<b>9,992,188</b>	<b>9,992,188</b>

CITY OF FLAGSTAFF  
LIBRARY FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of funds</b>									
<b>Beginning fund balance</b>	\$ 969,880	1,380,182	1,028,175	1,030,054	266,387	246,559	224,776	200,842	172,554
Revenues									
State Grants	153,973	100,000	68,327	43,647	100,000	100,000	100,000	100,000	100,000
Library District Taxes	1,835,109	1,840,237	1,419,949	2,105,005	1,904,469	1,947,200	1,991,000	2,035,894	2,081,911
Interest Earnings	57,939	10,000	26,000	15,000	17,000	19,000	21,000	21,000	21,000
Miscellaneous	(8)	20,000	35,000	45,000	20,000	20,000	20,000	20,000	20,000
Total Revenues	2,047,013	1,970,237	1,549,276	2,208,652	2,041,469	2,086,200	2,132,000	2,176,894	2,222,911
Transfers In									
General Fund	1,078,240	1,024,240	1,003,756	1,127,079	1,155,256	1,184,137	1,213,741	1,244,084	1,275,186
Total Transfers In	1,078,240	1,024,240	1,003,756	1,127,079	1,155,256	1,184,137	1,213,741	1,244,084	1,275,186
<b>Total Sources of Funds</b>	4,095,133	4,374,659	3,581,207	4,365,785	3,463,112	3,516,896	3,570,516	3,621,821	3,670,651
<b>Uses of Funds</b>									
Departments									
Library	1,847,660	2,016,457	2,016,588	2,250,549	2,290,396	2,346,309	2,403,717	2,462,661	2,523,181
Library Grants	57,057	70,935	68,327	43,647	100,000	100,000	100,000	100,000	100,000
Indirect Costs	265,133	198,877	192,906	345,985	354,635	363,501	372,589	381,904	391,452
Subtotal Departments	2,169,850	2,286,269	2,277,821	2,640,181	2,745,031	2,809,810	2,876,306	2,944,565	3,014,633
County Wide Projects & Growth	190,186	264,420	110,570	663,223	431,523	442,311	453,368	464,703	476,320
Subtotal County Wide Proj & Growth	190,186	264,420	110,570	663,223	431,523	442,311	453,368	464,703	476,320
Total Operating Expenditures	2,360,036	2,550,689	2,388,391	3,303,404	3,176,553	3,252,120	3,329,674	3,409,267	3,490,953
Contingency	-	100,000	-	100,000	-	-	-	-	-
Library Capital	610,006	420,550	162,762	445,994	40,000	40,000	40,000	40,000	40,000
County Capital	96,916	185,000	-	-	-	-	-	-	-
Total Capital	706,922	605,550	162,762	445,994	40,000	40,000	40,000	40,000	40,000
Transfer Out		250,000	-	250,000	-	-	-	-	-
<b>Total Uses of Funds</b>	3,066,958	3,506,239	2,551,153	4,099,398	3,216,553	3,292,120	3,369,674	3,449,267	3,530,953
<b>Ending Fund Balance</b>	\$ 1,028,175	868,420	1,030,054	266,387	246,559	224,776	200,842	172,554	139,698



CITY OF FLAGSTAFF  
HIGHWAY USER FUND  
FIVE YEAR PLAN 2003-2008

Sources of funds		Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning fund balance</b>		\$ 10,023,348	11,109,971	11,140,246	9,409,957	676,021	432,830	57,470	83,077	240,011
Revenues										
Intergovernmental Revenues		79,628	1,263,389	1,263,389	-	500,000	-	-	-	-
Highway User Revenues		7,969,703	7,404,945	7,771,543	7,965,832	8,164,977	8,369,102	8,578,329	8,792,788	9,012,607
LTAF		360,806	360,873	360,873	315,026	315,026	315,026	315,026	315,026	315,026
Interest Revenues		651,151	555,000	396,000	282,000	20,000	13,000	2,000	2,000	7,000
Miscellaneous Revenues		14,400	73,000	36,400	-	1,500,000	-	-	-	-
<b>Total Revenues</b>		<b>9,075,688</b>	<b>9,657,207</b>	<b>9,828,205</b>	<b>8,562,858</b>	<b>10,500,003</b>	<b>8,697,128</b>	<b>8,895,355</b>	<b>9,109,814</b>	<b>9,334,633</b>
Transfers In										
General Fund		2,380,133	2,394,293	2,394,293	2,401,423	3,902,563	2,398,988	2,420,558	2,410,723	1,811,423
Beautification		-	577,099	577,099	-	-	-	-	-	-
Utilities		-	-	-	-	321,000	-	-	-	-
Transportation Tax		-	5,316,972	1,279,114	4,670,700	3,650,000	249,000	-	-	-
<b>Total Transfers In</b>		<b>2,380,133</b>	<b>8,288,364</b>	<b>4,250,506</b>	<b>7,072,123</b>	<b>7,873,563</b>	<b>2,647,988</b>	<b>2,420,558</b>	<b>2,410,723</b>	<b>1,811,423</b>
<b>Total Sources of Funds</b>		<b>21,479,169</b>	<b>29,055,542</b>	<b>25,218,957</b>	<b>25,044,938</b>	<b>19,049,587</b>	<b>11,777,946</b>	<b>11,373,384</b>	<b>11,603,613</b>	<b>11,386,067</b>
<b>Uses of Funds</b>										
Departments										
Operating Expenditures		2,289,586	2,672,875	2,507,515	2,861,997	2,937,840	3,015,693	3,095,609	3,177,643	3,261,851
Indirect Cost		1,545,745	1,750,489	1,645,538	1,524,612	1,562,727	1,601,795	1,641,840	1,682,886	1,724,958
Capital Expenditures		2,847,262	17,949,875	8,269,981	15,697,655	10,600,127	3,649,000	3,527,300	3,487,350	3,483,059
Reserves/Contingencies		-	50,000	-	700,000	-	-	-	-	-
<b>Total Expenditures</b>		<b>6,682,593</b>	<b>22,423,239</b>	<b>12,423,034</b>	<b>20,784,264</b>	<b>15,100,694</b>	<b>8,266,488</b>	<b>8,264,749</b>	<b>8,347,879</b>	<b>8,469,868</b>
Debt Service										
Debt Service		2,382,019	2,394,293	2,391,679	2,512,623	2,522,563	2,728,988	2,750,558	2,740,723	2,141,423
<b>Total Debt Service</b>		<b>2,382,019</b>	<b>2,394,293</b>	<b>2,391,679</b>	<b>2,512,623</b>	<b>2,522,563</b>	<b>2,728,988</b>	<b>2,750,558</b>	<b>2,740,723</b>	<b>2,141,423</b>
Transfers Out										
General Fund		1,274,311	994,287	994,287	1,072,030	993,500	725,000	275,000	275,000	-
<b>Total Transfers Out</b>		<b>1,274,311</b>	<b>994,287</b>	<b>994,287</b>	<b>1,072,030</b>	<b>993,500</b>	<b>725,000</b>	<b>275,000</b>	<b>275,000</b>	<b>-</b>
<b>Total Uses of Funds</b>		<b>10,338,923</b>	<b>25,811,819</b>	<b>15,809,000</b>	<b>24,368,917</b>	<b>18,616,757</b>	<b>11,720,476</b>	<b>11,290,307</b>	<b>11,363,602</b>	<b>10,611,290</b>
<b>Ending Fund Balance</b>		<b>\$ 11,140,246</b>	<b>3,243,723</b>	<b>9,409,957</b>	<b>676,021</b>	<b>432,830</b>	<b>57,470</b>	<b>83,077</b>	<b>240,011</b>	<b>774,777</b>

CITY OF FLAGSTAFF  
TRANSPORTATION FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2006-2008
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ -	3,755,680	4,672,882	6,576,580	3,524,352	2,611,775	4,918,335	8,157,923	11,203,015
Revenues									
Intergovernmental Revenue	142,793	-	-	-	-	-	-	-	-
Sales Tax	5,343,240	5,960,136	6,026,960	6,319,304	7,050,874	7,227,146	7,407,826	7,593,022	7,782,847
Bond Proceeds	-	-	-	7,000,000	4,000,000	4,000,000	6,000,000	4,000,000	-
Interest Revenues	116,123	187,670	102,779	329,000	173,000	126,000	242,000	404,000	555,000
Total Revenues	5,602,156	6,147,806	6,129,739	13,648,304	11,223,874	11,353,146	13,649,826	11,997,022	8,337,848
<b>Total Sources of Funds</b>	5,602,156	9,903,486	10,802,621	20,224,884	14,748,226	13,964,921	18,568,161	20,154,945	19,540,863
<b>Uses of Funds</b>									
Departments									
Operating									
Transit	819,673	1,436,792	1,322,135	1,592,080	2,053,083	2,104,410	2,157,021	2,210,947	2,266,220
Capital Expenditures									
4th Street Overpass	109,601	3,100,881	1,624,792	9,692,752	5,264,343	5,246,426	6,448,792	4,936,557	-
Street Improvements	-	-	-	-	-	-	-	-	-
Safety Improvements	-	-	-	-	-	-	-	-	-
Total Expenditures	929,274	4,537,673	2,946,927	11,284,832	7,317,426	7,350,836	8,605,813	7,147,504	2,266,220
Transfers Out									
Highway User Revenue Fund	-	5,316,972	1,279,114	4,670,700	3,650,000	249,000	-	-	-
Beautification Fund	-	-	-	745,000	550,000	550,000	550,000	550,000	550,000
Total Transfers out	-	5,316,972	1,279,114	5,415,700	4,200,000	799,000	550,000	550,000	550,000
Debt Service	-	-	-	-	619,025	896,750	1,254,425	1,254,425	1,254,425
<b>Total Uses of Funds</b>	929,274	9,854,645	4,226,041	16,700,532	12,136,451	9,046,586	10,410,238	8,951,929	4,070,645
<b>Ending Fund Balance</b>	\$ 4,672,882	48,841	6,576,580	3,524,352	2,611,775	4,918,335	8,157,923	11,203,015	15,470,217

CITY OF FLAGSTAFF  
BEAUTIFICATION FUND  
FIVE YEAR PLAN 2003-2008

Sources of funds	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning fund balance</b>	\$ 1,134,523	1,220,351	1,644,456	1,258,817	62,276	100,716	72,572	28,280	28,285
Revenues									
Intergovernmental Revenue	-	125,000	50,000	148,380	1,330,000	1,380,000	500,000	1,080,000	80,000
BBB Tax Revenue	749,564	755,583	752,056	770,857	790,129	809,882	830,129	850,882	872,154
Interest Earnings	82,651	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Miscellaneous	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total Revenues	832,215	903,583	825,056	942,237	2,143,129	2,212,882	1,353,129	1,953,882	975,154
Transfers In									
Transportation Tax-STs	-	-	-	745,000	550,000	550,000	550,000	550,000	550,000
Recreation-BBB Fund	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Total Transfers In	110,000	110,000	110,000	855,000	660,000	660,000	660,000	660,000	660,000
<b>Total Sources of Funds</b>	2,076,738	2,233,934	2,579,512	3,056,054	2,865,405	2,973,598	2,085,701	2,642,162	1,663,439
Uses of Funds									
Departments									
General Operating	72,156	74,798	125,949	114,452	83,488	85,575	87,714	89,907	92,155
CIP	180,678	1,213,991	424,719	2,702,125	2,500,000	2,630,000	1,780,000	2,330,000	1,355,000
Reserves/Contingencies	-	10,000	-	10,000	-	-	-	-	-
Total Expenditures	252,834	1,298,789	550,668	2,826,577	2,583,488	2,715,575	1,867,714	2,419,907	1,447,155
Transfers Out									
General Fund	150,201	162,201	162,201	167,201	181,201	185,451	189,707	193,970	199,239
HURF Fund	-	577,099	577,099	-	-	-	-	-	-
Environmental Services	29,247	29,978	30,727	-	-	-	-	-	-
Total Transfers Out	179,448	769,278	770,027	167,201	181,201	185,451	189,707	193,970	199,239
Total Uses of Funds	432,282	2,068,067	1,320,695	2,993,778	2,764,689	2,901,026	2,057,421	2,613,877	1,646,394
<b>Ending Fund Balance</b>	\$ 1,644,456	165,867	1,258,817	62,276	100,716	72,572	28,280	28,285	17,045

CITY OF FLAGSTAFF  
ECONOMIC DEVELOPMENT FUND  
FIVE YEAR PLAN 2003-2008

Sources of Funds	Actual 2000-2001	Budget		Estimate		Budget		2003-2004		2004-2005		2005-2006		2006-2007		2007-2008	
		2001-2002	2001-2002	2001-2002	2001-2002	2002-2003	2002-2003	2003-2004	2003-2004	2004-2005	2004-2005	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
<b>Beginning Fund Balance</b>	\$ 172,430		78,510	135,891		169,918		108,472	108,472	103,722	103,722	100,165	100,165	98,083	98,083	97,775	97,775
Revenues																	
BBB Tax Revenues	356,043		358,902	357,227		366,157		375,311	375,311	384,694	384,694	394,311	394,311	404,169	404,169	414,273	414,273
Interest Income	8,264		1,627	4,700		3,797		1,339	1,339	1,149	1,149	1,007	1,007	923	923	911	911
Total Revenues	364,307		360,529	361,927		369,954		376,650	376,650	385,843	385,843	395,318	395,318	405,092	405,092	415,184	415,184
Transfers in																	
General Fund	-		-	-		50,000		65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Total Transfers In	-		-	-		50,000		65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
<b>Total Sources of Funds</b>	536,737	439,039	497,818			589,872		550,122	550,122	554,565	554,565	560,483	560,483	568,175	568,175	577,959	577,959
<b>Uses of Funds</b>																	
Departments																	
GFEC	276,778	320,500	307,500			309,000		317,000	317,000	325,000	325,000	333,000	333,000	341,000	341,000	350,000	350,000
Telecom	-	-	-			100,000		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Partnership Training Funds	-	27,000	-			27,000		22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Junior Achievement	3,000	3,000	3,000			3,000		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
NACOG	4,400	4,400	4,400			4,400		4,400	4,400	4,400	4,400	4,400	4,400	4,400	4,400	4,400	4,400
Micro Loan Project	16,668	-	-			-		-	-	-	-	-	-	-	-	-	-
Reserve/Contingencies	-	25,000	-			25,000		-	-	-	-	-	-	-	-	-	-
Incubator project	100,000	-	13,000			13,000		-	-	-	-	-	-	-	-	-	-
Total Expenditures	400,846	379,900	327,900			481,400		446,400	446,400	454,400	454,400	462,400	462,400	470,400	470,400	479,400	479,400
<b>Total Uses of Funds</b>	400,846	379,900	327,900			481,400		446,400	446,400	454,400	454,400	462,400	462,400	470,400	470,400	479,400	479,400
<b>Ending Fund Balance</b>	\$ 135,891	59,139	169,918			108,472		103,722	103,722	100,165	100,165	98,083	98,083	97,775	97,775	98,559	98,559

CITY OF FLAGSTAFF  
TOURISM FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 832,115	901,132	848,566	801,826	285,152	234,905	191,430	154,943	125,667
Revenues									
Intergovernmental Revenues	6,607	60,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
BBB Tax Revenues	1,124,346	1,133,375	1,128,084	1,156,286	1,185,193	1,214,823	1,245,194	1,276,324	1,308,232
Interest on Investments	62,803	18,721	36,898	37,636	38,577	39,541	40,530	41,543	42,582
Miscellaneous Revenues	82,722	67,469	63,834	65,430	67,065	68,742	70,460	72,222	74,027
Total Revenues	1,276,478	1,279,565	1,243,816	1,274,352	1,305,835	1,338,106	1,371,184	1,405,089	1,439,841
<b>Total Sources of Funds</b>	2,108,593	2,180,697	2,092,382	2,076,178	1,590,987	1,573,011	1,562,614	1,560,031	1,565,508
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	1,228,113	1,384,203	1,254,318	1,524,788	1,349,844	1,375,343	1,401,433	1,428,126	1,455,440
Capital Expenditures	25,676	210,000	30,000	210,000	-	-	-	-	-
Reserve/Contingencies	-	50,000	-	50,000	-	-	-	-	-
Total Expenditures	1,253,789	1,644,203	1,284,318	1,784,788	1,349,844	1,375,343	1,401,433	1,428,126	1,455,440
Transfers Out									
General Fund	6,238	6,238	6,238	6,238	6,238	6,238	6,238	6,238	6,238
Total Transfers Out	6,238	6,238	6,238	6,238	6,238	6,238	6,238	6,238	6,238
<b>Total Uses of Funds</b>	1,260,027	1,650,441	1,290,556	1,791,026	1,356,082	1,381,581	1,407,671	1,434,364	1,461,678
<b>Ending Fund Balance</b>	\$ 848,566	530,256	801,826	285,152	234,905	191,430	154,943	125,667	103,830

CITY OF FLAGSTAFF  
ARTS AND SCIENCE FUND  
FIVE YEAR PLAN 2003-2008

Sources of Funds		Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning Fund Balance</b>		\$ 77,934	88,629	120,118	145,034	123,659	141,139	156,902	176,046	188,929
Revenues										
BBB Tax Revenues		281,087	283,344	282,021	289,072	296,298	303,706	311,298	319,081	327,058
Interest Income		9,007	4,431	4,400	7,252	6,183	7,057	7,845	8,802	9,446
Total Revenues		290,094	287,775	286,421	296,324	302,481	310,763	319,143	327,883	336,504
Transfers In										
General Fund		78,354	95,000	95,000	95,000	95,000	95,000	95,000	70,000	70,000
Total Transfers In		78,354	95,000	95,000	95,000	95,000	95,000	95,000	70,000	70,000
<b>Total Sources of Funds</b>		446,382	471,404	501,539	536,358	521,139	546,902	571,046	573,929	595,433
<b>Uses of Funds</b>										
Departments										
General Operating		978	3,150	1,667	-	-	-	-	-	-
Public Art		12,787	51,343	4,838	47,699	20,000	20,000	20,000	20,000	20,000
FCP Administration		-	45,000	45,000	45,000	45,000	45,000	45,000	-	-
Contribution to Other Agencies		312,499	305,000	305,000	310,000	315,000	325,000	330,000	365,000	367,000
Reserve		-	10,000	-	10,000	-	-	-	-	-
Total Expenditures		326,264	414,493	356,505	412,699	380,000	390,000	395,000	385,000	387,000
<b>Total Uses of Funds</b>		326,264	414,493	356,505	412,699	380,000	390,000	395,000	385,000	387,000
<b>Ending Fund Balance</b>		\$ 120,118	56,911	145,034	123,659	141,139	156,902	176,046	188,929	208,433

CITY OF FLAGSTAFF  
BBB-RECREATION FUND  
FIVE YEAR PLAN 2003-2008

Sources of Funds	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning Fund Balance</b>	\$ 2,812,197	3,416,471	3,496,341	5,875,103	1,029,947	345,073	357,137	348,464	312,072
Revenues									
Intergovernmental Revenue	-	679,792	47,545	530,347	-	-	-	-	-
BBB Tax Revenue	1,236,781	1,246,712	1,240,892	1,271,915	1,303,713	1,336,306	1,369,714	1,403,957	1,439,056
Interest on Investments	178,676	160,000	206,500	146,900	25,700	8,600	8,900	8,700	7,800
Bond Proceeds	-	3,100,000	3,100,000	-	-	-	-	-	-
Total Revenues	1,415,457	5,186,504	4,594,937	1,949,162	1,329,413	1,344,906	1,378,614	1,412,657	1,446,856
Transfers In									
Secondary Prop Tax Fund	297,664	306,594	306,594	315,792	325,266	335,024	345,074	355,427	366,089
Total Transfers In	297,664	306,594	306,594	315,792	325,266	335,024	345,074	355,427	366,089
<b>Total Sources of Funds</b>	4,525,318	8,909,569	8,397,872	8,140,057	2,684,626	2,025,003	2,080,825	2,116,548	2,125,017
Uses of Funds									
Departments									
Operating Expenditures	-	40,000	-	33,000	-	-	-	-	-
Capital Expenditures	107,600	6,084,308	1,196,763	5,644,827	800,000	-	-	-	-
Total Expenditures	107,600	6,124,308	1,196,763	5,677,827	800,000	-	-	-	-
Transfers Out									
General Fund	419,512	736,390	736,390	802,567	907,387	934,039	957,570	987,005	1,011,870
Debt Service	391,865	538,701	479,616	519,716	522,166	623,826	664,791	707,471	746,501
Beautification	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Total Transfers Out	921,377	1,385,091	1,326,006	1,432,283	1,539,553	1,667,865	1,732,361	1,804,476	1,868,371
<b>Total Uses of Funds</b>	1,028,977	7,509,399	2,522,769	7,110,110	2,339,553	1,667,865	1,732,361	1,804,476	1,868,371
<b>Ending Fund Balance</b>	\$ 3,496,341	1,400,170	5,875,103	1,029,947	345,073	357,137	348,464	312,072	256,646

CITY OF FLAGSTAFF  
REAL ESTATE PROCEEDS FUND  
FIVE YEAR PLAN 2003-2008

Sources of Funds		Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning Fund Balance</b>		\$ 828,698	883,829	652,293	1,096,790	785,140	657,490	527,840	396,190	262,540
Revenues										
Real Estate Revenues		-	717,000	420,000	297,000	-	-	-	-	-
Interest on Investments		46,777	30,350	45,957	26,350	22,350	20,350	18,350	16,350	14,350
Miscellaneous		-	-	228,540	-	-	-	-	-	-
<b>Total Revenues</b>		<b>46,777</b>	<b>747,350</b>	<b>694,497</b>	<b>323,350</b>	<b>22,350</b>	<b>20,350</b>	<b>18,350</b>	<b>16,350</b>	<b>14,350</b>
Transfers In										
General Fund		150,000	150,000	150,000	150,000	-	-	-	-	-
<b>Total Transfers In</b>		<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>		<b>1,025,475</b>	<b>1,781,179</b>	<b>1,496,790</b>	<b>1,570,140</b>	<b>807,490</b>	<b>677,840</b>	<b>546,190</b>	<b>412,540</b>	<b>276,890</b>
<b>Uses of Funds</b>										
Departments										
Capital Expenditures		373,182	885,000	400,000	785,000	150,000	150,000	150,000	150,000	150,000
<b>Total Expenditures</b>		<b>373,182</b>	<b>885,000</b>	<b>400,000</b>	<b>785,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>Total Uses of Funds</b>		<b>373,182</b>	<b>885,000</b>	<b>400,000</b>	<b>785,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>Ending Fund Balance</b>		<b>\$ 652,293</b>	<b>896,179</b>	<b>1,096,790</b>	<b>785,140</b>	<b>657,490</b>	<b>527,840</b>	<b>396,190</b>	<b>262,540</b>	<b>126,890</b>



CITY OF FLAGSTAFF  
COMMUNITY REDEVELOPMENT FUND  
FIVE YEAR PLAN 2003-2008

Sources of Funds	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning Fund Balance</b>	\$ 412,612	466,463	578,394	86,879	314	749	749	749	749
Revenues									
Intergovernmental Revenues	800,367	1,659,527	807,308	1,547,207	726,000	1,026,000	726,000	1,026,000	726,000
Interest on Investments	16,135	5,000	7,000	-	-	-	-	-	-
Miscellaneous Revenues	105,774	-	86,846	3,000	-	-	-	-	-
Total Revenues	922,276	1,664,527	901,154	1,550,207	726,000	1,026,000	726,000	1,026,000	726,000
Transfers In									
General Fund	425,000	425,000	416,500	375,400	375,400	375,400	375,400	375,400	375,400
Total Transfers In	425,000	425,000	416,500	375,400	375,400	375,400	375,400	375,400	375,400
<b>Total Sources of Funds</b>	1,759,888	2,555,990	1,896,048	2,012,486	1,101,714	1,402,149	1,102,149	1,402,149	1,102,149
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	1,181,494	2,467,189	1,809,169	2,012,172	1,100,965	1,401,400	1,101,400	1,401,400	1,101,400
Total Expenditures	1,181,494	2,467,189	1,809,169	2,012,172	1,100,965	1,401,400	1,101,400	1,401,400	1,101,400
<b>Total Uses of Funds</b>	1,181,494	2,467,189	1,809,169	2,012,172	1,100,965	1,401,400	1,101,400	1,401,400	1,101,400
<b>Ending Fund Balance</b>	\$ 578,394	88,801	86,879	314	749	749	749	749	749

CITY OF FLAGSTAFF  
METRO PLANNING ORGANIZATION FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ -	-	-	-	-	-	-	-	-
Revenues									
Intergovernmental Revenue	123,283	1,073,090	221,215	265,666	203,000	203,000	203,000	203,000	203,000
Total Revenues	123,283	1,073,090	221,215	265,666	203,000	203,000	203,000	203,000	203,000
<b>Total Sources of Funds</b>	123,283	1,073,090	221,215	265,666	203,000	203,000	203,000	203,000	203,000
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	123,283	287,927	221,215	265,666	203,000	203,000	203,000	203,000	203,000
FHWA Allocations Uncommitted	-	785,163	-	-	-	-	-	-	-
Total Expenditures	123,283	1,073,090	221,215	265,666	203,000	203,000	203,000	203,000	203,000
<b>Total Uses of Funds</b>	123,283	1,073,090	221,215	265,666	203,000	203,000	203,000	203,000	203,000
<b>Ending Fund Balance</b>	\$ -	-	-	-	-	-	-	-	-

CITY OF FLAGSTAFF  
G. O. BOND FUND  
FIVE YEAR PLAN 2003-2008

Sources of Funds		Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning Fund Balance</b>		\$ 12,815	11,914	11,624	10,049					
Revenues										
Interest Revenue		290	600	325	300	200	200	200	200	100
Total Revenues		290	600	325	300	200	200	200	200	100
Transfers In										
BBB- Recreation		391,865	538,701	479,616	519,716	522,166	623,826	664,791	707,471	746,501
Secondary Property Tax Fund		1,146,390	1,257,115	1,257,115	1,372,115	1,495,415	1,156,935	2,200,000	2,200,000	2,200,000
Total Transfers In		1,538,255	1,795,816	1,736,731	1,891,831	2,017,581	1,780,761	2,864,791	2,907,471	2,946,501
<b>Total Sources of Funds</b>		1,551,360	1,808,330	1,748,680	1,902,180	2,026,230	1,788,610	2,871,840	2,913,720	2,951,850
<b>Uses of Funds</b>										
Debt Service										
Debt Service		1,539,736	1,797,316	1,738,631	1,893,731	2,018,581	1,781,761	2,865,791	2,908,471	2,947,501
Total Debt Service		1,539,736	1,797,316	1,738,631	1,893,731	2,018,581	1,781,761	2,865,791	2,908,471	2,947,501
<b>Total Uses of Funds</b>		1,539,736	1,797,316	1,738,631	1,893,731	2,018,581	1,781,761	2,865,791	2,908,471	2,947,501
<b>Ending Fund Balance</b>		\$ 11,624	11,014	10,049	8,449	7,649	6,849	6,049	5,249	4,349

CITY OF FLAGSTAFF  
SECONDARY PROPERTY TAX FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 363,422	322,822	200,435	311,268	372,914	436,242	965,788	510,784	262,890
Revenues									
Secondary Property Taxes	3,896,103	4,204,927	4,204,927	4,358,257	4,489,004	4,623,674	4,762,385	4,905,256	5,052,414
Interest Revenue	9,964	16,100	4,800	7,800	9,300	10,900	24,100	12,800	6,600
Total Revenues	3,906,067	4,221,027	4,209,727	4,366,057	4,498,304	4,634,574	4,786,485	4,918,056	5,059,014
<b>Total Sources of Funds</b>	4,269,489	4,543,849	4,410,162	4,677,325	4,871,218	5,070,816	5,752,273	5,428,840	5,321,904
<b>Uses of Funds</b>									
Transfers Out									
G. O. Bond Fund	1,146,390	1,257,115	1,257,115	1,372,115	1,495,415	1,156,935	2,200,000	2,200,000	2,200,000
Recreation - BBB	297,664	306,594	306,594	315,792	325,266	335,024	345,075	355,427	366,090
Airport	244,867	153,179	140,892	215,081	207,932	210,281	272,056	196,000	269,000
Utilities	2,380,133	2,394,293	2,394,293	2,401,423	2,406,363	2,402,788	2,424,358	2,414,523	1,815,223
Total Transfers Out	4,069,054	4,111,181	4,098,894	4,304,411	4,434,976	4,105,028	5,241,489	5,165,950	4,650,313
<b>Total Uses of Funds</b>	4,069,054	4,111,181	4,098,894	4,304,411	4,434,976	4,105,028	5,241,489	5,165,950	4,650,313
<b>Ending Fund Balance</b>	\$ 200,435	432,668	311,268	372,914	436,242	965,788	510,784	262,890	671,591

CITY OF FLAGSTAFF  
SPECIAL ASSESSMENT BOND FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	117,496	101,241	207,200	336,866	289,301	241,891	195,966	165,002	134,252
Revenues									
Special Assessments	269,794	214,413	338,289	207,035	219,438	229,347	46,752	47,374	51,115
Interest on Investments	103,893	67,611	90,729	46,674	35,822	23,879	16,431	13,323	10,210
Miscellaneous Revenues	1,181	-	-	-	-	-	-	-	-
Total Revenues	374,868	282,024	429,018	253,709	255,260	253,226	63,183	60,698	61,324
<b>Total Sources of Funds</b>	492,364	383,265	636,217	590,575	544,562	495,116	259,149	225,700	195,576
<b>Uses of Funds</b>									
Debt Service									
Bonds	285,165	299,313	299,351	301,274	302,671	299,150	94,147	91,448	93,577
Total Debt Service	285,165	299,313	299,351	301,274	302,671	299,150	94,147	91,448	93,577
<b>Total Uses of Funds</b>	285,165	299,313	299,351	301,274	302,671	299,150	94,147	91,448	93,577
<b>Ending Fund Balance</b>	207,200	83,952	336,866	289,301	241,891	195,966	165,002	134,252	101,999

CITY OF FLAGSTAFF  
GENERAL FUND CAPITAL PROJECTS  
FIVE YEAR PLAN 2003-2008

		Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of Funds</b>										
<b>Beginning Fund Balance</b>		\$ 1,286,878	660,869	5,154,410	166,429	29,839	29,839	29,839	29,839	29,839
Revenues										
Intergovernmental		580,241	75,048	75,048	-	-	-	-	-	-
Bond Proceeds		4,475,343	4,486,343	-	-	-	-	-	-	-
Interest on Investments		15,532	-	65,973	-	-	-	-	-	-
Miscellaneous		141,405	-	251,566	-	-	-	-	-	-
Total Revenues		5,212,521	4,561,391	392,587	-	-	-	-	-	-
Transfers In										
General Fund		821,000	-	400,000	-	-	-	-	-	-
Total Transfers In		821,000	-	400,000	-	-	-	-	-	-
<b>Total Sources of Funds</b>		7,320,399	5,222,260	5,946,997	166,429	29,839	29,839	29,839	29,839	29,839
<b>Uses of Funds</b>										
Departments										
Capital Expenditures		2,165,989	4,832,096	5,459,234	136,590	-	-	-	-	-
Total Expenditures		2,165,989	4,832,096	5,459,234	136,590	-	-	-	-	-
Transfers Out										
General Fund		-	321,334	321,334	-	-	-	-	-	-
Total Transfers Out		-	321,334	321,334	-	-	-	-	-	-
<b>Total Uses of Funds</b>		2,165,989	5,153,430	5,780,568	136,590	-	-	-	-	-
<b>Ending Fund Balance</b>		\$ 5,154,410	68,830	166,429	29,839	29,839	29,839	29,839	29,839	29,839

CITY OF FLAGSTAFF  
WATER AND WASTEWATER FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget		Estimate 2001-2002	Budget		2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
		2001-2002	2002-2003		2002-2003	2003-2004					
<b>Sources of Funds</b>											
<b>Beginning Fund Balance</b>	\$ 15,761,664	20,216,445	21,217,886		24,687,382	19,835,606	17,767,064	16,482,352	15,777,230	14,797,335	
Revenues											
Water Revenues	11,139,082	11,666,884	11,012,650		11,232,800	11,457,456	11,686,605	11,920,339	12,158,745	12,401,919	
Wastewater Revenues	7,150,672	7,404,049	7,074,350		7,209,600	7,353,792	7,500,868	7,650,884	7,803,902	7,959,980	
Interest Revenues	1,140,904	700,000	660,000		741,000	595,000	533,000	494,000	473,000	444,000	
Miscellaneous Revenues	9,664	-	18,000		-	-	-	-	-	-	
Total Revenues	19,440,322	19,770,933	18,765,000		19,183,400	19,406,248	19,720,473	20,065,223	20,435,647	20,805,899	
Transfers In											
Debt Service Fund	2,380,133	2,394,293	2,394,293		2,401,423	2,402,563	2,398,988	2,420,558	2,410,723	1,811,423	
Water & Sewer Bond Fund	3,517,466	3,700,000	2,693,347		4,199,653	-	-	-	1,963,800	10,184,100	
Total Transfers In	5,897,599	6,094,293	5,087,640		6,601,076	2,402,563	2,398,988	2,420,558	4,374,523	11,995,523	
<b>Total Sources of Funds</b>	41,099,585	46,081,671	45,070,526		50,471,858	41,644,417	39,886,525	38,968,133	40,587,400	47,598,757	
<b>Uses of Funds</b>											
Departments											
Operating Expenditures	7,077,407	7,869,404	7,352,252		8,113,440	8,316,276	8,524,183	8,737,289	8,955,721	9,179,614	
Indirect Costs	1,777,456	1,819,827	1,741,348		1,551,056	1,589,832	1,629,578	1,670,317	1,712,075	1,754,877	
Capital Expenditures	5,553,936	11,770,160	6,170,339		12,891,079	7,240,176	6,533,900	6,428,700	7,694,700	14,215,200	
Reserves/Contingencies	-	1,400,000	-		1,400,000	-	-	-	-	-	
Total Expenditures	14,408,799	22,859,391	15,263,939		23,955,575	17,146,284	16,687,661	16,836,306	18,362,496	25,149,691	
Debt Service											
Bonds	3,092,767	3,200,916	2,724,912		4,274,254	4,328,506	4,317,524	3,934,039	5,016,846	5,186,554	
Total Debt Service	3,092,767	3,200,916	2,724,912		4,274,254	4,328,506	4,317,524	3,934,039	5,016,846	5,186,554	
Transfers Out											
General Fund	2,380,133	2,394,293	2,394,293		2,406,423	2,402,563	2,398,988	2,420,558	2,410,723	1,811,423	
Total Transfers Out	2,380,133	2,394,293	2,394,293		2,406,423	2,402,563	2,398,988	2,420,558	2,410,723	1,811,423	
<b>Total Uses of Funds</b>	19,881,699	28,454,600	20,383,144		30,636,252	23,877,353	23,404,173	23,190,903	25,790,065	32,147,668	
<b>Ending Fund Balance</b>	\$ 21,217,886	17,627,071	24,687,382		19,835,606	17,767,064	16,482,352	15,777,230	14,797,335	15,451,089	

CITY OF FLAGSTAFF  
WATER AND WASTEWATER BOND FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of Funds</b>									
Beginning Fund Balance	\$ 3,349,784	-	-	4,137,653	-	-	-	-	18,286,200
Revenues									
Bond Proceeds	-	6,800,000	6,775,000	-	-	-	-	20,250,000	-
Interest on Investment	167,682	100,000	56,000	62,000	-	-	-	-	274,000
Total Revenue	167,682	6,900,000	6,831,000	62,000	-	-	-	20,250,000	274,000
<b>Total Sources of Funds</b>	3,517,466	6,900,000	6,831,000	4,199,653	-	-	-	20,250,000	18,560,200
<b>Uses of Funds</b>									
Transfers Out									
Water and Wastewater Fund	3,517,466	3,700,000	2,693,347	4,199,653	-	-	-	1,963,800	10,184,100
Total Transfers Out	3,517,466	3,700,000	2,693,347	4,199,653	-	-	-	1,963,800	10,184,100
<b>Total Uses of Funds</b>	3,517,466	3,700,000	2,693,347	4,199,653	-	-	-	1,963,800	10,184,100
Ending Fund Balance	\$ -	3,200,000	4,137,653	-	-	-	-	18,286,200	8,376,100



CITY OF FLAGSTAFF  
AIRPORT FUND  
FIVE YEAR PLAN 2003-2008

Sources of Funds	Actual	Budget	Estimate	Budget	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
	2000-2001	2001-2002	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning Fund Balance</b>	\$ 22,283	936	16,091	16,237	16,248	15,545	15,428	14,701	14,757
<b>Revenues</b>									
Intergovernmental Revenue:	1,954,789	13,098,712	7,956,954	4,474,518	4,032,349	7,914,540	3,916,730	2,016,692	2,865,900
Airport Revenues	725,673	769,454	711,832	714,214	753,362	773,532	786,692	805,753	819,715
Interest Revenue	3,125	-	3,198	-	-	-	-	-	-
Miscellaneous Revenues	15,854	4,665	( 17,794)	3,750	3,760	3,770	3,780	3,790	3,800
Passenger Facility Charges	74,823	80,000	91,000	85,000	90,000	90,000	90,000	90,000	90,000
Loan/Lease Proceeds	-	-	-	2,850,000	-	-	-	-	-
<b>Total Revenues</b>	2,774,264	13,952,831	8,745,190	8,127,482	4,879,471	8,781,842	4,797,202	2,916,235	3,779,415
<b>Transfers In</b>									
Airpark Fund	49,584	114,000	7,267	-	12,500	246,500	-	-	-
Secondary Prop Tax Fund	245,566	153,179	140,892	215,081	207,932	210,281	272,056	196,000	269,000
General Fund-Operating	712,000	558,000	578,000	590,000	560,000	536,000	554,000	593,000	587,000
General Fund-Capital	71,000	565,000	369,000	186,000	183,000	304,000	183,000	73,000	134,000
<b>Total Transfers In</b>	1,078,150	1,390,179	1,095,159	991,081	963,432	1,296,781	1,009,056	862,000	990,000
<b>Total Sources of Funds</b>	3,874,697	15,343,946	9,856,440	9,134,800	5,859,151	10,094,168	5,821,686	3,792,936	4,784,172
<b>Uses of Funds</b>									
<b>Departments</b>									
Operating Expenditures	761,127	810,010	775,520	810,191	830,460	851,220	872,510	894,320	916,670
Indirect Cost	576,139	432,229	410,824	387,672	397,360	407,290	417,470	427,910	438,610
Capital Expenditures	2,200,951	13,867,200	8,421,967	7,620,608	4,317,854	8,519,949	4,154,949	2,169,949	3,054,949
<b>Total Expenditures</b>	3,538,217	15,109,439	9,608,311	8,818,471	5,545,674	9,778,459	5,444,929	3,492,179	4,410,229
<b>Debt Service</b>									
Bonds	320,389	233,179	231,892	300,081	297,932	300,281	362,056	286,000	359,000
<b>Total Debt Service</b>	320,389	233,179	231,892	300,081	297,932	300,281	362,056	286,000	359,000
<b>Total Airport Budget</b>	3,858,606	15,342,618	9,840,203	9,118,552	5,843,606	10,078,740	5,806,985	3,778,179	4,769,229
<b>Total Uses of Funds</b>	3,858,606	15,342,618	9,840,203	9,118,552	5,843,606	10,078,740	5,806,985	3,778,179	4,769,229
<b>Ending Fund Balance</b>	\$ 16,091	1,328	16,237	16,248	15,545	15,428	14,701	14,757	14,943

CITY OF FLAGSTAFF  
AIRPARK PROCEEDS FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimated 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 232,996	385,861	381,589	382,822	387,822	375,322	128,822	128,822	128,822
Revenues									
Airpark Revenue	175,093	-	-	-	-	-	-	-	-
Interest on Investments	23,084	7,500	8,500	5,000	-	-	-	-	-
Total Revenues	198,177	7,500	8,500	5,000	-	-	-	-	-
<b>Total Sources of Funds</b>	431,173	393,361	390,089	387,822	387,822	375,322	128,822	128,822	128,822
<b>Uses of Funds</b>									
Transfers Out									
Airport Fund	49,584	114,000	7,267	-	12,500	246,500	-	-	-
Total Transfers Out	49,584	114,000	7,267	-	12,500	246,500	-	-	-
<b>Total Uses of Funds</b>	49,584	114,000	7,267	-	12,500	246,500	-	-	-
<b>Ending Fund Balance</b>	\$ 381,589	279,361	382,822	387,822	375,322	128,822	128,822	128,822	128,822

CITY OF FLAGSTAFF  
ENVIRONMENTAL SERVICES FUND  
FIVE YEAR PLAN 2003-2008

	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Sources of Funds</b>									
<b>Beginning Fund Balance</b>	\$ 5,450,332	4,496,249	4,245,585	4,284,153	2,372,080	1,437,131	682,469	( 1,026,333 )	( 2,116,999 )
Revenues									
Intergovernmental Revenues	-	-	134,124	64,903	-	-	-	-	-
Environmental Services Revenues	5,144,988	6,049,757	6,049,757	6,195,509	6,344,919	6,498,082	6,655,096	6,816,060	6,981,083
Other Financing Sources	-	1,000,000	-	1,600,000	-	-	-	1,000,000	-
Interest on Investments	496,467	99,000	99,000	128,000	119,000	72,000	34,000	-	-
Miscellaneous Revenues	( 3,738 )	-	-	-	-	-	-	-	-
Total Revenues	5,637,717	7,148,757	6,282,881	7,988,412	6,463,919	6,570,082	6,689,096	7,816,060	6,981,083
Transfers In									
General Fund	62,688	64,255	64,255	-	-	-	-	-	-
Beautification Fund	29,247	29,978	29,978	-	-	-	-	-	-
Total Transfers In	91,935	94,233	94,233	-	-	-	-	-	-
<b>Total Sources of Funds</b>	<b>11,179,984</b>	<b>11,739,239</b>	<b>10,622,699</b>	<b>12,272,565</b>	<b>8,835,999</b>	<b>8,007,213</b>	<b>7,371,565</b>	<b>6,789,727</b>	<b>4,864,084</b>
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	3,589,258	4,632,838	4,364,673	5,062,645	5,201,865	5,344,917	5,491,903	5,642,929	5,798,109
Indirect Costs	-	683,911	654,320	848,885	872,229	896,215	920,861	946,185	972,205
Capital Expenditures	2,915,463	1,928,379	889,875	2,059,277	895,096	726,000	1,627,522	1,960,000	2,045,000
Reserves/Contingencies	-	1,500,000	-	1,500,000	-	-	-	-	-
Total Expenditures	6,504,721	8,745,128	5,908,868	9,470,807	6,969,190	6,967,132	8,040,286	8,549,114	8,815,314
Transfers out:									
General Fund	429,678	429,678	429,678	429,678	429,678	357,612	357,612	357,612	4,678
Total Transfers Out	429,678	429,678	429,678	429,678	429,678	357,612	357,612	357,612	4,678
<b>Total Uses of Funds</b>	<b>6,934,399</b>	<b>9,174,806</b>	<b>6,338,546</b>	<b>9,900,485</b>	<b>7,398,868</b>	<b>7,324,744</b>	<b>8,397,898</b>	<b>8,906,726</b>	<b>8,819,992</b>
<b>Ending Fund Balance (1)</b>	<b>\$ 4,245,585</b>	<b>2,564,433</b>	<b>4,284,153</b>	<b>2,372,080</b>	<b>1,437,131</b>	<b>682,469</b>	<b>( 1,026,333 )</b>	<b>( 2,116,999 )</b>	<b>( 3,955,908 )</b>

(1) Excludes monies set aside for closure costs.

CITY OF FLAGSTAFF  
STORMWATER UTILITY FUND  
FIVE YEAR PLAN 2003-2008

Sources of funds	Actual 2000-2001	Budget 2001-2002	Estimate 2001-2002	Budget 2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
<b>Beginning fund balance</b>	\$ -	-	-	-	272,705	458,530	580,092	495,859	278,395
Revenues									
Stormwater Revenues	-	-	-	786,917	1,950,000	2,008,500	2,068,755	2,130,818	2,194,742
Interest Earnings	-	-	-	-	6,818	11,463	14,502	12,396	6,960
Total Revenues	-	-	-	786,917	1,956,818	2,019,963	2,083,257	2,143,214	2,201,702
<b>Total Sources of Funds</b>	-	-	-	786,917	2,229,523	2,478,493	2,663,349	2,639,073	2,480,097
<b>Uses of Funds</b>									
Departments									
Operating Expenditures	-	-	-	464,212	1,225,583	1,365,401	1,591,415	1,373,651	1,409,332
Indirect Costs	-	-	-	-	120,000	123,000	126,075	129,227	132,458
Capital Expenditures	-	-	-	-	425,410	410,000	450,000	857,800	850,000
Reserves/Contingencies	-	-	-	50,000	-	-	-	-	-
Total Expenditures	-	-	-	514,212	1,770,993	1,898,401	2,167,490	2,360,678	2,391,789
<b>Total Uses of Funds</b>	-	-	-	514,212	1,770,993	1,898,401	2,167,490	2,360,678	2,391,789
<b>Ending Fund Balance</b>	\$ -	-	-	272,705	458,530	580,092	495,859	278,395	88,308

CITY OF FLAGSTAFF  
EXPENDABLE TRUST FUNDS  
FIVE YEAR PLAN 2003-2008

Sources of Funds	Actual 2000-2001	Budget		Estimate		Budget		2003-2004		2004-2005		2005-2006		2006-2007		2007-2008	
		2001-2002	2001-2002	2001-2002	2001-2002	2002-2003	2002-2003	2003-2004	2003-2004	2004-2005	2004-2005	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
<b>Beginning Fund Balance</b>	\$ 221,678	224,374		226,593		226,907		226,707		226,507		226,307		226,107		225,907	
Revenues																	
Interest on Investments	13,620	12,000		7,400		7,000		7,000		7,000		7,000		7,000		7,000	
Miscellaneous Revenues	95	-		114		-		-		-		-		-		-	
Total Revenues	13,715	12,000		7,514		7,000		7,000		7,000		7,000		7,000		7,000	
<b>Total Sources of Funds</b>	235,393	236,374		234,107		233,907		233,707		233,507		233,307		233,107		232,907	
<b>Uses of Funds</b>																	
Departments																	
Operating Expenditures	8,800	9,600		7,200		7,200		7,200		7,200		7,200		7,200		7,200	
Total Expenditures	8,800	9,600		7,200		7,200		7,200		7,200		7,200		7,200		7,200	
<b>Total Uses of Funds</b>	8,800	9,600		7,200		7,200		7,200		7,200		7,200		7,200		7,200	
<b>Ending Fund Balance</b>	\$ 226,593	226,774		226,907		226,707		226,507		226,307		226,107		225,907		225,707	

